#### LAKES REGIONAL COMMUNITY CENTER

REGULAR MEETING OF THE BOARD OF TRUSTEES WEDNESDAY, JUNE 24, 2020, 5 PM

## PER GOV. ABBOTT'S MARCH 26, 2020 PRESS RELESSE THIS MEETING WILL TAKE PLACE VIA TELECONFERENCE AND IS AVAILABLE TO THE PUBLIC:

DIAL: 469.458.9004 ENTER THE PIN CODE: 826876

#### **AGENDA**

AGENDA NUMBER	TOPIC
06.01.20	<ul> <li>CALL TO ORDER</li> <li>Roll Call / Introduction of Guest</li> </ul>
06.02.20	<ul> <li>APPROVAL OF MINUTES</li> <li>Regular Board Meeting Minutes of May27, 2020</li> </ul>
06.03.20	COMMENTS FROM CITIZENS  Presentations are limited to three minutes per person and must pertain to an agenda item. The Board reserves the right to limit the number of speakers and/or the length of comments on any topic. Citizens wishing to address the Board must register prior to the start of the meeting.
06.04.20	COMMITTEE MEETING REPORTS  None Scheduled
06.05.20	<ul> <li>RECOMMENDATIONS FOR APPROVAL</li> <li>Resolution to Purchase and Remodel of building located at 209 N. Rockwall St., Terrell, Texas</li> <li>Resolution to Approve Opening Bank Account for the Payroll Protection Plan Distribution</li> <li>Resolution to Approve Refinancing of 655 Airport Road, Sulphur Springs, Texas</li> <li>Motion to approve Quality Management Plan FY 2019 – FY 2020</li> </ul>
06.06.20	<ul> <li>EXECUTIVE DIRECTOR REPORT (John Delaney)</li> <li>1115 Transformation Waiver Update</li> <li>COVID-19 Center Updates</li> <li>FY-20 Status of State Performance Contracts Updates</li> </ul>
06.07.20	<ul> <li>FISCAL REPORT (Erwin Hancock)</li> <li>Motion to Accept Center's Financial Statement for Period(s) Ending: May, 2020.</li> <li>Motion to Accept Center's 3<sup>rd</sup> Quarterly Investment Report for approval.</li> </ul>
06.08.20	MENTAL HEALTH SERVICES REPORT (James Williams)  • Program Updates
06.09.20	INTELLECTUAL & DEVELOPMENTAL DISABILITIES REPORT (Laurie White)  • Program Updates

#### 06.10.20 QUALITY MANAGEMENT/CONTRACTS REPORT (Kellie Walker)

- Contracts/Network Development
- PNAC
- Planning/Audits

#### 06.11.20 HUMAN RESOURCES REPORT (Keith Matthews)

- Staffing Issues
- Employee Benefits

#### 06.12.20 ADJOURNMENT

Lakes Regional Community Center Upcoming Board-Related Meetings & Events

Regular Meeting of the Board of Trustees Wednesday, July 22, 2020

#### **AGENDA ITEM NO. 06.02.20**

Approval of Minutes

#### **RECOMMENDATIONS FOR APPROVAL:**

> Motion to approve prior Board of Trustees meeting minutes.

#### Rationale:

Discussion and Approval of Regular Board Meeting Minutes of May 27, 2020 as presented.

# LAKES REGIONAL COMMUNITY CENTER REGULAR MEETING OF THE BOARD OF TRUSTEES WEDNESDAY, MAY 27, 2020, 5PM

## Per Gov. Abbott's March 26, 2020 Press Release this Meeting was held VIA TELECONFERENCE

#### **BOARD MINUTES**

DOAND WIINUTES				
AGENDA NUMBER	TOPIC			
05.01.20	CALL TO ORDER  The May 27, 2020 regular meeting of the Lakes Regional Community Center Board of Trustees was called to order by Board Chair Tom Brown at 5:00 PM with a quorum present by teleconference.			
	Members Present: Tom Brown, Hunt County, Chair John Kegerreis, Ph.D., Kaufman C Frances Neal, Titus County Lisa Heine, Ellis County Carrie Hefner, Camp County Dana Sills, Hopkins County	James Ervin, Rockwall County, Vice-Chair County, Board Secretary Marti Shaner, Navarro County Steve Earley, Lamar County Jan Brecht-Clark, PhD, Delta County		
	Members Absent: E.P. Pewitt, N Vacant Seat(s): NA Guest: NA Ex Officio Members Absent: Ex Officio Members Present:	Morris County; Linda Sharpin, Franklin County  Sheriff Scott Cass, Lamar County Sheriff Jack Martin, Morris County		
	Management Staff Present: John Delaney, Erwin Hancock, Jan Larry Jonczak	mes Williams, Keith Matthews, Kellie Walker, Laurie White, and		
	Management Staff: Alex Polley, Board Liaison/Recording Secreta	CFO Executive Assistant, Recording Secretary ary: Judy Dodd - Absent		
05.02.20	APPROVAL OF MINUTES Recommended Board Action:			

#### **Recommended Board Action:**

Approval of Minutes of May 27, 2020 meeting.

#### Rational:

Tom Brown asked members if they had reviewed the minutes and if there were any corrections or additions. Correction for attendance: Dana Sills, Hopkins County present. With no other corrections or additions were noted; Chair then asked for motion to approve. Motion was made by John Kegerreis to approve and seconded by Jan Brecht-Clark. Minutes were approved unanimously by a sign of aye.

#### **CLOSURE**

#### 05.03.20 COMMENTS FROM CITIZENS

> NA CLOSURE

#### 05.04.20 COMMITTEE MEETING REPORT

> NA CLOSURE

#### 05.05.20 RECOMMENDATIONS FOR APPROVAL

> NA CLOSURE

#### **05.06.20 EXECUTIVE DIRECTOR REPORT** (John Delaney)

**Recommended Board Action:** 

None: Information only

#### Rationale:

Discussion on the following:

Handouts

#### > 1115 Transformation Waiver Update:

 John reported that Lakes is currently on track. HHSC is reviewing reports from providers for approval of payment in July.

#### CCBHC Grant:

Lakes received word from SAMSHA that our CCBHC Expansion Grant has been approved.
 The Grant was awarded to a total of 11 Centers in Texas that are currently certified or in process of certification to become a CCBHC.

#### COVID-19:

Programs will continue to utilize strategies in place through June to provide services.
 Group Day habilitation programs remain shut down, and this has resulted in a substantial loss of revenue for these programs. These staff are continuing to work at group homes providing day services to clients. Prescribers are now using both the phone and our regular telemedicine network as usual

#### > FY'20 Status of State Performance Contracts Updates:

 HHSC continues to waive almost all performance contract penalties and outcome measure sanctions for underachievement during the current designated disaster declaration period. The same has occurred for ECI.

#### **CLOSURE**

#### 05.07.20 FISCAL REPORT (Erwin Hancock)

#### **Recommended Board Action:**

- Approval of Center's Financial Statement for Period(s) Ending:
  - April 2020.

#### Rationale:

Erwin presented the financial report for the months of April 2020. Erwin noted that in April we recognized \$134,000 in MAC revenue. Lakes had \$39,000 of COVID related expenses in the month of April. Travel and Training is less than half of the monthly expense as usual. Lakes received the Payroll Protection Plan loan in the amount of \$4.3 million, extending over an 8-week period. 75% of this loan must be used for payroll related expenses. At the end of the loan, we have a 6-month deferral, and will begin to payback the unforgiven portion at a 1% interest rate. Chair, Tom Brown asked for any questions of financials if not motion to approve. Lisa Heine made motion to approved, with a second motion of approval by James Ervin. A sign of aye unanimously approved Financials.

#### **CLOSURE**

#### 05.08.20 MENTAL HEALTH SERVICES REPORT (James Williams)

Recommended by Board Action:

None: Information only

#### Rationale:

#### FEMA COVID-19 Crisis Counseling Grant

Lakes received the FEMA Crisis Counseling grant in the amount of \$185,000.
 Information regarding these services was distributed to the included communities.

#### Certified Community Behavioral Health Clinic

 We have received the CCBHC Grant which Lakes will create 17 new positions, 11 of these positions being Care Coordinators. This Grant will allow us to grow and expand within our communities.

#### COVID-19

Lakes has not officially received the 1135 Waiver for a June extension but it is expected.

#### Behavioral Health Messenger

Two publications in May and will return to monthly format in June.

#### State Wait List

- Lakes has never had a wait list for MH Adults or Children and Adolescents
- Lakes is overserving Children and Adolescents by 34 individuals with our target number of 94.
- Lakes is not underserving anyone.

#### **CLOSURE**

## 05.09.20 INTELLECTUAL & DEVELOPMENTAL DISABILITIES REPORT (Laurie White) Recommended by Board Action:

None: Information only

#### COVID-19

- We have Protocols in place to ensure we are keeping all individuals and staff as safe and healthy as possible.
- Each Group Home has a binder with infection control information, general reminders, and State requirements to remain in compliance during this time.
- The ICAR Report, will be reviewed with a State Representative to see what our strong areas are and what areas need more focus.
- No COVID-19 cases within our Group Homes.

#### Electronic Visit Verification (EVV)

- Software has been selected (Datalogic/Vesta). Training period will be July 1-November 30. Implementation will begin December 1.
- EVV will be utilized for In-Home Respite, In-Home Day Habilitation and Personal Assistance Services and Habilitation (PAS/HAB) in the community.

#### Exceptional Item 22 (EI22)

HHSC selected five Local IDD Authorities with demonstrated experience providing
specialized outpatient mental health services for person with IDD. The purpose of
the Learning Collaborative is to provide HHSC with a pilot project design that would
outline the challenges and steps necessary to provide integrated outpatient mental
health, crisis intervention and trauma informed care and other specialized clinical
services to people with IDD within a biopsychosocial model.

#### CLOSURE

#### 05.10.20 QUALITY MANAGEMENT/CONTRACTS REPORT (Kellie Walker)

#### Recommended by Board Action:

None: Information only

#### Rationale:

#### Contracts/Network Development

Lakes has received a tentative HHSC SUD Region 3 & Region 4 amendment that will
reflect a \$100,000 reduction in funding, if it is implemented. We have requested a
reconsideration and are awaiting an answer from HHSC.

#### PNAC

- Meeting was held May 28, 2020 by teleconference.
- RPNAC meeting scheduled for May 21, 2020.

#### Planning

 We received a draft of the HHSC All Texas Access TSH regional plan. We continue to participate in calls to work towards finalization of the plan.

#### Rights Investigations

• IDDA: 1 Pending; 1 Unconfirmed

#### APS Allegations

• Allegation - 2 pending; 1 Unconfirmed

#### QM MH, NTBHA & Substance Abuse

- MH and IDD are being held harmless to performance measures outcomes until further notice during the COVID pandemic.
- IDD Authority is in the preliminary phase of moving toward a NCQA. The first workgroup was held on May 20, 2020.

#### > EVV

 Lakes has started the onboarding process for HCS and TxHmL. QM will submit the required documentation to start the onboarding process for Yes Waiver by June 15, 2020.

#### > IDD

- Lakes will be held harmless for performance measures and outcomes until further notice due to COVID-19.
- NCQA Lakes IDD Authority is in the preliminary phase of moving toward National Committee for Quality Assurance (NCQA) Accreditation. The first NCQA Workgroup meeting to kick-off the accreditation project is scheduled for May 20,2020.

#### **CLOSURE**

#### **05.11.20 HUMAN RESOURCES REPORT** (Keith Matthews)

#### Recommended by Board Action:

None: Information only

#### Rationale:

#### Staffing issues

- Lakes has a total of 403 employees with 454.35 authorized FTEs.
- April 4 separations

#### Employee Compensation and Benefits:

- Ten employees have been reported to self-quarantine for reasons related to COVID-19, all have been tested negative.
- o April healthcare expenses are below average, at a loss ratio of 56%.

#### CLOSURE

ATTEST:	Dana Sills with no further discuss	adjourn. Dr. Jan Brecht-Clark made motion and seconded ion, motion carried.	_
John Kegerre	eis, Ph.D., Board Secretary	DATE:	
Judy Dodd. I	Board Liaison/Transcriptionist		

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#### **AGENDA ITEM NO. 06.03.20**

Citizens' Comments

#### **RECOMMENDATIONS FOR APPROVAL:**

Public comment(s) may be addressed to the Board of Trustees by community members and/or any interested parties.

#### Rationale:

Presentations are limited to three (3) minutes per person. The Board reserves the right to limit the number of speakers and/or the length of comment on any topic. Citizens wishing to address the Board must register prior to the start of the meeting and any comments should pertain to an agenda item.

#### **AGENDA ITEM NO. 06.04.20**

Committee Meeting Reports

#### **RECOMMENDATIONS FOR APPROVAL:**

NA

#### Rationale:

Report of the following committees of the Board of Trustees, if applicable:

- Budget & Finance, Lisa Heine, Chair
  - No Meeting Posted
- Human Resources, Tom Brown, Chair
  - No Meeting Posted
- · Programs, James Ervin, Chair
  - No Meeting Posted

#### **AGENDA ITEM NO. 06.05.20**

#### Recommendations for Approval:

- Review and take possible action to approve Authorizing the Borrowing of Funds and Designating Authorized Representatives for Purchase and Remodel of building located at 209 N. Rockwall Avenue, Terrell, Texas.
- Review and take possible action to approve Authorizing Bank Account for Payroll Protection Plan Distribution
- Review and take possible action to approve Authorizing the Refinancing of 655 Airport Road, Sulphur Springs, Texas.
- Review and take possible action to approve Quality Management Plan Mental Health & Substance Use Disorder Services for FY 2019 – FY 2020

#### Rationale:

- Motion to approve Resolution Authorizing the Borrowing of Funds and Designating Authorized Representatives for purchase and remodel of building located at 209 N. Rockwall Avenue, Terrell, Texas.
  - Lakes Regional MHMR Center shall agree to borrow funds from The American National Bank of Texas for the purpose of purchase and remodel of a building located in at 209 N. Rockwall Ave. Terrell, Texas. Said building will be occupied for office and clinical use, in the ordinary pursuit of business. Lakes Regional MHMR Center accordingly authorizes Erwin Hancock, Chief Financial Officer to negotiate said loan, including the interest rate and the length of said loan, with The American National Bank of Texas. Lakes Regional MHMR Center hereby limits the amount of the loan to an amount not to exceed four hundred thousand dollars (\$400,000).
- ➤ Motion to approve Resolution Authorizing opening bank account for Payroll Protection Plan Distribution.
- ➤ Motion to approve Resolution Authorizing the Refinancing of 6tt Airport Road, Sulphur Springs, Texas.
- ➤ Motion to approve Quality Management Plan for FY 2019 FY 2020.



#### **Lakes Regional Community Center**

Administrative Offices PO Box 747 Terrell, Texas 75160 (972)388-2000 www.lakesregional.org

John P. Delaney Thomas S. Brown

Executive Director Chairman of the Board

# Resolution Authorizing the Borrowing of Funds And Designating Authorized Representatives

Whereas, Lakes Regional MHMR Center is an agency of the State of Texas, a governmental unit and a unit of local government as defined by Chapter 101, and 102, Civil Practice and Remedy Code and a local government as defined by Section 3, the Inter-local Cooperation Act-Article 4413(32c), Vernon's Texas Civil Statutes and is empowered to borrow funds from The American National Bank of Texas.

#### NOW THEREFORE, be it resolved as follows:

Print Name

- A. That Lakes Regional MHMR Center shall agree to borrow funds from The American National Bank of Texas for the purpose of purchase and remodel of a building located in at 209 N. Rockwall Ave. Terrell, Texas. Said building will be occupied for office and clinical use, in the ordinary pursuit of business. Lakes Regional MHMR Center accordingly authorizes Erwin Hancock, Chief Financial Officer to negotiate said loan, including the interest rate and the length of said loan, with The American National Bank of Texas. Lakes Regional MHMR Center hereby limits the amount of the loan to an amount not to exceed four hundred thousand dollars (\$400,000).
- B. That the individuals, whose signature appears below B.1is an authorized representatives of Lakes Regional MHMR Center and is hereby authorized to borrow the aforementioned funds, by signing said loan documents and any other documents that may be required to facilitate the consummation of the loan.

The Authorized representatives of Lakes Regional MHMR Center are:

1.	Name	Tit	
		Erwin Hancock CPA	Chief Financial Officer
C.	the Board o		ue in full force and effect until amended or revoked by Center, and until The American National Bank of or resolution.
		tion is hereby adopted by the Board of ting held on the day of	of Trustees of Lakes Regional MHMR Center at its, 2020.
	Lakes Regio	onal MHMR Center	
	By:		Title: Chairman of the Board
	1.2	Tom Brown	
		Print Name	
	ATTEST:	Judy Dodd	_ Title: Executive Secretary

Serving 12 Northeast Texas Counties Camp, Delta, Ellis, Franklin, Hopkins, Hunt, Kaufman, Lamar, Morris, Navarro, Rockwall and Titus

# **Payroll Protection Plan**

# Paycheck Protection Program

Loan amount \$4,322,700.

Lakes Regional was awarded a loan under the Payroll Protection Program (CARES Act) on May 4, 2020. In general, the loan is subject to forgiveness based upon utilization of the awarded funds in accordance with the terms of the Act. Although the original Act provided for a forgiveness "application" following eight weeks, an amendment has revised those terms to include a forgiveness period of twenty four weeks. Lakes Regional staff have personally conferred with our auditors as well as online presentations sponsored by the National Council of Behavioral Health and the Texas Council of Community Centers regarding the proper recording of various transactions. Accordingly, we have recorded the long term loan (Liability) and a corresponding increase in Assets.

To properly demonstrate utilization of the loan funds we have "recognized" \$1,080,675 of the loan proceeds during the month of May. Because General Revenue, 1115 Revenues, and Medicaid Administrative Claiming revenues are usually recognized on a 1/12<sup>th</sup> basis, we have deferred recognition of those revenues until later in the fiscal year.

By treating these funds in this manner, we will be very clear concerning their expenditure when it comes time to apply for forgiveness via the Small Business Administration. We have been advised that this method is a more conservative approach to recognition rules and generally acceptable accounting Principles (GAAP). Nevertheless, we understand that new announcements are pending from the AICPA in the next few days.

## Lakes Regional Community Center

#### **Lakes Regional Community Center**

Administrative Offices PO Box 747 Terrell, Texas 75160 (972)388-2000 www.lakesregional.org

John P. Delaney Executive Director
Thomas S. Brown Chairman of the Board

# Resolution Authorizing Opening of New Bank Account for SBA Paycheck Protection Loan Funds

Whereas, Lakes Regional MHMR Center dba Lakes Regional Community Center (Lakes) is an agency of the State of Texas, a governmental unit and a unit of local government as defined by Chapter 101 and 102, Civil Practice and Remedy Code and a local government as defined by Section 3, the Inter-local Cooperation Act-Article 4413 (32c), Vernon's Texas Civil statue, and is empowered to open bank accounts in the county's where it is authorized to consummate business.

#### NOW THEREFORE, be it resolved as follows:

- A. That Lakes shall agree to open a new bank account entitled "Paycheck Protection Plan Account" with The American National Bank of Texas, Terrell, Texas, and accordingly authorizes Erwin L. Hancock, Chief Financial Officer to open said bank account.
  - B. This resolution and its authorization shall continue in full force and effect until amended by the Board of Trustee of Lakes, and until said designated local banks (per attached list) receives a copy of any such amendment or resolution.

This resolution is hereby adopted by the Board of Truste	es of Lakes Reg	ional
Community Center at its regular meeting held on this	day of	, 2020.
Lakes Regional Community Center		
By: Tom Brown, Chairman of the Board		
By:		
John Delaney. Executive Director		

# Lakes Regional Community Center

#### **Lakes Regional Community Center**

Administrative Offices PO Box 747 Terrell, Texas 75160 (972)388-2000 www.lakesregional.org

John P. Delaney Executive Director
Thomas S. Brown Chairman of the Board

# Resolution Authorizing the Refinancing of 655 Airport Road Sulphur Springs, Texas And Designating Authorized Representatives

Whereas, Lakes Regional MHMR Center is an agency of the State of Texas, a governmental unit and a unit of local government as defined by Chapter 101, and 102, Civil Practice and Remedy Code and a local government as defined by Section 3, the Inter-local Cooperation Act-Article 4413(32c), Vernon's Texas Civil Statutes and is empowered to borrow funds from The American National Bank of Texas.

NOW THEREFORE, be it resolved as follows:

Print Name

- A. That Lakes Regional MHMR Center shall agree to re-finance Lake's Mental Health Clinic and IDD Day Habilitation Program located at 655 Airport Road Sulphur Springs, Texas for the purpose of combining two mortgages and lowering its interest rate on same. And thereby deem it necessary to borrow funds from The American National Bank of Texas. Lakes Regional MHMR Center accordingly authorizes Erwin L. Hancock, Chief Financial Officer to negotiate said loan, including the interest rate and the length of said loan, with The American National Bank of Texas. Lakes Regional MHMR Center hereby limits the amount of the loan to an amount not to exceed one million three hundred thirty one thousand four hundred and sixty one dollars (\$1,331,461.00).
- B. That the individuals, whose name appears below is an authorized representatives of Lakes Regional MHMR Center and is hereby authorized to borrow the aforementioned funds, by signing said loan documents and any other documents that may be required to facilitate the consummation of the loan.

The Authorized representative of Lakes Regional MHMR Center is: Name Chief Financial Officer Erwin, L. Hancock C. This resolution and its authorization shall continue in full force and effect until amended or revoked by the Board of Trustee of Lakes Regional MHMR Center and until The American National Bank of Texas receives a copy of any such amendment or resolution. This resolution is hereby adopted by the Board of Trustees of Lakes Regional MHMR Center at its regular meeting held on the day of , 2020. Lakes Regional MHMR Center Title: Chairman of the Board By: Tom Brown Print Name ATTEST: Title: Executive Secretary Judy Dodd

> Serving 12 Northeast Texas Counties Camp, Delta, Ellis, Franklin, Hopkins, Hunt, Kaufman, Lamar, Morris, Navarro, Rockwall and Titus



dba

**Lakes Regional Community Center** 

# Quality Management Plan

Mental Health & Substance Use Disorder Services

FY 2019-2020

### Quality Management Plan

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# FY19-20 MENTAL HEALTH SUBSTANCE USE DISORDER QUALITY MANAGEMENT PLAN

SIGNATURE PAGE

Director of Quality Management:			
Executive Director:	Contracts & QM Director	_	
Board Approval:	Executive Director		
	Board Chair		

## ATTACHMENT C

**UTILIZATION MANAGEMENT PLAN** 

MEDICAL DIRECTOR SIGNATURE PAGE

After review and with understanding that the pu efficiency, effectiveness and access of all Lakes	
these efforts and processes.	Many
Director Authorization and Utilization	Medical Director
Q229	
Executive Director	Board Chair

Rev: 04.04.17

AGENDA Item No: 06.06.20 Executive Director's Report:

#### Recommended Board Action:

None: For Information Only

#### Rational:

Executive Director Report:

- 1. 1115 Transformation Waiver and Other Updates:
  - HHSC approved all of our measures for payment in July
  - 1115 Waiver Measure Flexibility Due to COVID-19:

HHSC has published their guidelines for how they are going to be flexible on DSRIP reporting measures during the next calendar year. They will allow telephone and tele video contacts to count for those measures that previously had a face-to-face requirement.

#### 2. COVID-19 Response Summary:

The Governor has renewed his disaster declaration through the end of June and published guidelines for further reopening of businesses and social activities since the beginning of May. Texas has experienced a rise in the daily count of new Corona Virus cases in the last week or so. We continue to follow the federal and state waivers that have been released that prohibit congregate services such as day habilitation programs but allow for delivering both mental health and IDD services through telephone and tele-video contact. See the synopsis below of each program's status.

- ECI: The current ECI service plan continues as reported last month with some changes. Staff are working remotely and at the office if needed. While most services are through video and telephone contacts, some evaluations are at the offices with families. In addition, some home visits for families that have requested it are occurring on an individual basis. For these, both staff and families are taking precautions as recommended.
- IDD Authority Services (Case Management, PASSR, Intake and Crisis) are also continue mostly through a telephone contact or FaceTime contact with families and clients. Half of the staff are working remotely at various offices in the 12-county region. Some critical services such as for the IDD Crisis Coordinator are face to face when necessary. Crisis respite is still occurring, and nursing home visits are now being done by telephone when possible. Some waiver enrollments and evaluations are occurring face-to-face when necessary.
- Mental Health: Services continue by telephone or tele-video contacts for most services. In addition, prescribers are now using both the phone and our regular telemedicine network as usual. SUD group services are occurring with a maximum of ten clients per session.
- IDD Provider: IDD HCS, TXHML and GR non-residential services have had their

waivers extended to continue delivery through telephone or tele-video means. Group day programs remain closed and their staff are now working at the group homes providing day services. Residential ICF and HCS group homes and foster care provider homes continue to require on site staffing and have the most rigorous infection control procedures as long-term care facilities.

- Administration: Staff continue to work partly remotely on a rotational basisi where feasible. This is to reduce the overall numbers of staff in the Terrell building at any given time. Most meetings of any size are being conducted through teleconferencing.
- HR Workforce Issues: Keith will provide a more summarized status report during his presentation.
- 3. FY-19 Status of State Performance Contracts Updates:
  - HHSC (IDD-MH) FY-20 Status:

HHSC continues to waive almost all performance contract penalties and outcome measure sanctions for underachievement during the current designated disaster declaration period.

We received our FY-2021 renewal contract for our ECI program for Hunt, Lamar, Hopkins and Delta Counties. This was part of a statewide RFP for all of Texas to re-bid ECI services. Our award will result in a 22,000-dollar increase in our ECI grant for next year.

## **AGENDA ITEM NO.** 06.07.20 Fiscal Reports

#### **RECOMMENDATIONS FOR APPROVAL:**

> Approval for acceptance.

#### Rationale:

Review and discussion of the Center's financial statement for the month(s) of May for approval.

Review and discussion of the Center's 3rd Quarterly Investment Report for approval.

# Lakes Regional Community Center Financial Report For the Month of May 2020

Erwin Hancock
Chief Financial Officer

June 24, 2020

## Lakes Regional Community Center Financial Report Outline

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## Lakes Regional Community Center Financial Summary for the Month Ending May 31, 2020

#### Profit and Loss Summary

	Current Month	Year to Date
Revenues	\$2,928,560	\$26,931,908
Expenses	\$2,831,828	\$26,315,965
Net Income	\$96,733	\$615,943

#### Balance Sheet Summary

	Current YTD as of May 31, 2020	Last YTD as of May 31, 2019	Year to Year Change	
Total Assets	\$30,106,029	\$21,832,311	\$	8,273,718
Total Liabilities	\$15,687,534	\$7,405,398	\$	8,282,136
Fund Balance	\$14,418,495	\$14,426,913	\$	(8,418)

#### Lakes Regional Community Center Balance Sheet

	As of		As of	N	Net Change		
			5/31/2020	5/31/2019			
Current Assets							
Cash	note1	\$	9,221,375	\$ 4,764,162	\$	4,457,213	
Accounts Receivable			4,344,360	3,737,696		606,664	
Other Current Assets			227,790	97,298		130,492	
Total Current Assets		\$	13,793,525	\$ 8,599,156	\$	5,194,369	
ong-Term Assets							
Fixed Assets (net of depreciation		\$	8,187,682	\$ 8,925,563	\$	(737,881)	
Other Long-Term Assets			8,124,822	4,307,592		3,817,230	
Total Long-Term Assets		\$	16,312,504	\$ 13,233,155	\$	3,079,349	
Total Assets		\$	30,106,029	\$ 21,832,311	\$	8,273,718	
Current Liabilities							
Accounts Payable		\$	735,625	\$ 478,566	\$	257,059	
Accrued Expenses			580,217	675,345		(\$95,128)	
Short-term Debt	note2		6,246,870	1,943,895		4,302,975	
Total Current Liabilities		\$	7,562,712	\$ 3,097,806	\$	4,464,906	
Long-term Debt	note3	\$	8,124,822	\$ 4,307,592	\$	3,817,230	
Total Long-Term Debt		\$	8,124,822	\$ 4,307,592	\$	3,817,230	
Total Liabilities		\$	15,687,534	\$ 7,405,398	\$	8,282,130	
Investment In General Fund Assets		\$	8,187,682	\$ 8,925,563	\$	(737,881	
Fund Balance at Beginning of Year			6,230,813	5,501,350		729,46	
Total Equities and other Credits		\$	14,418,495	\$ 14,426,913	\$	(8,418	
Total Liabilities, Equities and other Credit	:s	\$	30,106,029	\$ 21,832,311	\$	8,273,71	

note1 - Cash - Includes PPP Loan Proceeds for \$4,322,700

note2 - Short-term Debt - Deferred Revenue - includes PPP Loan Proceeds \$4,322,700 less May allocation \$1,080,675 = \$3,242,0

note3 - Long-term Debt - Includes PPP Loan recorded for \$4,322,700

## **Lakes Regional Community Center**

# Income Statement Recap by Division As of May 31, 2020

Division	<b>Current Month</b>	7	ear to Date
MH	\$ 41,996		(5,106)
Mental Health First Aid & Outreach	1,041		8,621
Hospitality House	3,254		(9,822)
IDD	273,204		465,814
ECI	4,687		(35,457)
Administration	(2,769)		31,983
Bonham Property	74		668
Expending Fundraising	0		5,496
1115 Waiver	(170,831)		137,956
Medical Prescriber Services	(53,924)	-	15,791
Total Lakes	\$ 96,733	\$	615,943

#### Lakes Regional Community Center Comparative Income Statement for the Month ended May 31, 2020

		5/31/2020	5/31/2019	Variance	Var %
Revenues					
General Revenue IDD	note1	\$5,059	\$208,375	(\$203,316)	-98%
General Revenue MH	note1	\$360,225	\$647,510	(\$287,285)	-44%
Early Childhood Intervention Revenue		\$114,283	\$78,934	\$35,349	45%
1115b Waiver Revenue	note1	\$0	\$475,771	(\$475,771)	-100%
NTBHA Revenue		\$239,848	\$225,887	\$13,961	6%
Medicaid Revenue		\$298,945	\$301,039	(\$2,094)	-1%
Medicare Revenue		\$4,349	\$10,433	(\$6,084)	-58%
HCS Revenue		\$390,544	\$412,803	(\$22,260)	-5%
Managed Care Revenue		\$94,872	\$102,802	(\$7,930)	-8%
Private Insurance		\$3,307	\$7,321	(\$4,014)	-55%
Client Fees		\$3,565	\$8,159	(\$4,594)	-56%
Other Revenue	note1	\$1,413,564	\$528,771	\$884,793	167%
Total Revenues		\$2,928,560	\$3,007,805	(\$79,245)	-39
Expenses Salaries and Wages		\$1,423,147	\$1,402,510	\$20,636	19
Salaries allu wages					
Employee Renefits		\$503,909	\$497,007	\$6,902	
Employee Benefits		\$503,909 \$2,464	\$497,007 \$5,520		19
Staff Training		\$503,909 \$2,464 \$532		\$6,902	19 -559
Staff Training Furniture and Equipment		\$2,464	\$5,520	<b>\$6,902</b> (\$3,055)	19 -55% -889
Staff Training Furniture and Equipment Maintenance and Repairs		\$2,464 \$532	\$5,520 \$4,475	<b>\$6,902</b> (\$3,055) (\$3,943)	19 -559 -889 -429
Staff Training Furniture and Equipment Maintenance and Repairs Utilities		\$2,464 \$532 \$12,002	\$5,520 \$4,475 \$20,623	\$6,902 (\$3,055) (\$3,943) (\$8,621)	19 -559 -889 -429 109 -189
Staff Training Furniture and Equipment Maintenance and Repairs Utilities Client Support		\$2,464 \$532 \$12,002 \$32,001	\$5,520 \$4,475 \$20,623 \$29,182	\$6,902 (\$3,055) (\$3,943) (\$8,621) \$2,819	19 -559 -889 -429 109 -189
Staff Training Furniture and Equipment Maintenance and Repairs Utilities		\$2,464 \$532 \$12,002 \$32,001 \$1,854	\$5,520 \$4,475 \$20,623 \$29,182 \$2,271	\$6,902 (\$3,055) (\$3,943) (\$8,621) \$2,819 (\$417)	19 -559 -889 -429 109 -189 -229
Staff Training Furniture and Equipment Maintenance and Repairs Utilities Client Support Supplies		\$2,464 \$532 \$12,002 \$32,001 \$1,854 \$19,906	\$5,520 \$4,475 \$20,623 \$29,182 \$2,271 \$25,647	\$6,902 (\$3,055) (\$3,943) (\$8,621) \$2,819 (\$417) (\$5,741)	19 -559 -889 -429 109
Staff Training Furniture and Equipment Maintenance and Repairs Utilities Client Support Supplies Vehicle Maintenance		\$2,464 \$532 \$12,002 \$32,001 \$1,854 \$19,906 \$1,674	\$5,520 \$4,475 \$20,623 \$29,182 \$2,271 \$25,647 \$8,460	\$6,902 (\$3,055) (\$3,943) (\$8,621) \$2,819 (\$417) (\$5,741) (\$6,786)	19 -559 -889 -429 109 -189 -229 -809 109
Staff Training Furniture and Equipment Maintenance and Repairs Utilities Client Support Supplies Vehicle Maintenance Insurance Costs		\$2,464 \$532 \$12,002 \$32,001 \$1,854 \$19,906 \$1,674 \$26,369	\$5,520 \$4,475 \$20,623 \$29,182 \$2,271 \$25,647 \$8,460 \$24,062	\$6,902 (\$3,055) (\$3,943) (\$8,621) \$2,819 (\$417) (\$5,741) (\$6,786) \$2,307	19 -559 -889 -429 109 -189 -229 -809 109 -119
Staff Training Furniture and Equipment Maintenance and Repairs Utilities Client Support Supplies Vehicle Maintenance Insurance Costs Debt Service		\$2,464 \$532 \$12,002 \$32,001 \$1,854 \$19,906 \$1,674 \$26,369 \$54,493	\$5,520 \$4,475 \$20,623 \$29,182 \$2,271 \$25,647 \$8,460 \$24,062 \$61,534	\$6,902 (\$3,055) (\$3,943) (\$8,621) \$2,819 (\$417) (\$5,741) (\$6,786) \$2,307 (\$7,041)	19 -559 -889 -429 109 -189 -229 -809 109

note1 With the exception of Hospitality House and Block Grant revenue, all other general revenue was <u>deferred</u>. Also, 1115 Waiver and MAC revenue was <u>not</u> recognized in May.

PPP Loans were recorded, (Other Revenue), totaling \$1,080,675.

## Lakes Regional Community Center Comparative Income Statement for the period ended May 31, 2020

		<u>YTD ended</u> 05/31/2020	YTD ended 05/31/2019	Variance	Var %
Revenues					
General Revenue IDD	note1	\$1,483,620	\$1,842,717	(\$359,097)	-19%
General Revenue MH	note1	\$5,451,088	\$5,765,524	(\$314,436)	-5%
Early Childhood Intervention Revenue		\$782,484	\$638,728	\$143,756	23%
1115b Waiver Revenue	note1	\$4,184,616	\$4,281,939	(\$97,323)	-2%
NTBHA Revenue		\$2,113,976	\$2,133,901	(\$19,925)	-1%
Medicaid Revenue		\$2,721,817	\$2,675,947	\$45,870	2%
Medicare Revenue		\$60,664	\$90,532	(\$29,869)	-33%
HCS Revenue		\$3,511,589	\$3,557,379	(\$45,791)	-1%
Managed Care Revenue		\$897,089	\$1,004,426	(\$107,336)	-11%
Private Insurance		\$72,241	\$81,347	(\$9,106)	-11%
Client Fees		\$57,908	\$68,371	(\$10,463)	-15%
Other Revenue	note1	\$5,594,816	\$4,994,746	\$600,071	12%
Total Revenues		\$26,931,908	\$27,135,558	(\$203,650)	-1%
Expenses					
Salaries and Wages		\$12,997,698	\$12,693,460	\$304,238	2%
Employee Benefits		\$4,445,360	\$4,343,324	\$102,037	2%
Staff Training		\$26,765	\$25,145	\$1,620	69
Furniture and Equipment		\$200,698	\$16,620	\$184,078	11089
Maintenance and Repairs		\$170,759	\$123,275	\$47,484	39%
Utilities		\$333,490	\$345,419	(\$11,928)	-39
Client Support		\$25,728	\$20,360	\$5,368	269
Supplies		\$232,173	\$229,560	\$2,613	19
Vehicle Maintenance		\$40,704	\$44,560	(\$3,856)	-99
Insurance Costs		\$237,321	\$216,559	\$20,762	109
Debt Service		\$501,196	\$711,177	(\$209,981)	-309
Other Expenses		\$7,104,073	\$7,481,645	(\$377,572)	-59
Total Expenses		\$26,315,965	\$26,251,103	\$64,862	09
Net Surplus/(Deficit)		\$615,943	\$884,455	(\$268,512)	309

**note1** With the exception of Hospitality House and Block Grant revenue, all other general revneue was <u>deferred</u>. Also, 1115 Waiver and MAC revenue was <u>not</u> recognized for May. PPP Loans were recorded, (Other Revenue), totaling \$1,080,675.

### Lakes Regional Community Center Statement of Revenues and Expenditures For the Period Ending May 31, 2020

Revenues	Sep-19_	Oct-19	Nov-19	10-	Dec-19		Jan-20		Feb-20		Mar-20	3-11	Apr-20		May-20		Total
Local	99,738	131.994	88,158		61,445		96,104	note6	246,878		54,207		68,337	note12	1,164,790	\$	2,011,652
Local		1,508,576	1,449,344		1,472,589		1,493,812		1,442,237	note8	1,590,335		1,418,506	note12	956,864		12,776,791
State Programs	1,444,526		1,191,640		1,132,561		1,179,113		1,187,388		1,129,851	note11	1,257,726	note12	563,566		9,981,289
Federal Programs	1,156,924	1,182,521	5,255		7,257		6,172		6,868		5,285		3,113		3,492		48,201
Interest Income	4,017	6,744			231,111		226,281		236,867		236,321		233,637		239,848		2,113,976
North Texas BH Assoc	234,777	241,031	234,104						The second secon						0.000.500	_	26,931,908
TOTAL REVENUES	2,939,982	3,070,865	2,968,500		2,904,963		3,001,483		3,120,238		3,015,998		2,981,319		2,928,560		20,931,908
Expenditures																	
Current:	1,453,808	1,449,050	1,459,633		1,423,098	note2	1,503,128		1,422,660		1,411,385		1,451,790		1,423,147		12,997,698
Salaries & Wages		489,305	497,897	note1	391,853	note3			505,831	note9	549,881		499,228		503,909		4,445,360
Employee Benefits	494,847	469,305	491,091	HOLE I	551,555	110100	0.2,010		7.7.44,7.7.1								
Other Operating Expenses:	7.004	19,800	16,229		12,280		8,505		8,977	ec	4,599		8,309		8,864		94,597
Client Respite	7,034		106,640		108,142		109,457		102,236		109,063		108,152		107,691		961,469
HCS Contract	103,023	107,066	100,040		100,142		100,101				DO:11 - 1-10						0
Consult/Pro Svcs - Internal							254	note7	(254)								0
Nursing Contract - RK	40.400	15,348	12,270		8,966		6,876		10,990		1,599		8,792		8,882		87,131
Consult/Pro Svcs - External	13,409	316,585	322,554		310,930		318,618		325,099		314,151		345,765		347,183		2,900,925
Contracts with Other Orgs-Ext	300,040	6,723	6,795		6,763		6,821		5,975		6,581		5,946		6,092		58,195
ICF/MR Quality Assurance Fees	6,499		13,484		11,142		14,963		14,715		10,365		8,295		11,662		116,318
TXHML Contracts	14,325	17,367	4,863		4,072	note4			1,849		2,583		1,050		1,477		18,364
Contracted Lab Services	1,530	3,635	2,139		3,252	110104	4,697		2,571		2,597		4,047		2,464		26,765
Staff Development/Training	1,997	2,999	2,139		0,202		1,007		_,		1965						0
1115 Projects Certif./Training Fees	0.000	0.550	7,110		6,270		7,429		10,541		7.085		4,034		6,480		61,502
Non-Clinical Contracts with Others	6,003	6,550	23.745		38,123		10,067		17,019		26,728		22,994		20,530		210,611
Pharmaceuticals/Supplies	25,042	26,363	5,388		10,154		3,321		6,047		8.155		7,590		7,196		62,327
Atypical Meds	8,162	6,314			1,500		1,500		0,017		3,000		1,500		1,500		13,500
Patient Asst Program/Filling Fees	1,500	1,500	1,500		42,561		84,591		58,705		55,160		26,808		9,448		440,128
Training and Travel	32,562	69,795	60,499		22,663		26,655		25,167		27,689		24,217		19,906		232,173
Consumable Supplies 1115 Residential Equip/Supplies	24,078	28,556	33,242		22,003		20,000		0		0		0				0
Building Capital Outlay																	0
Capital Outlay Projects													2,482				2,482
Furniture/Equipment over \$5,000								note6									180,460
Computer Capital Outlay	2,452	4,904	2,452		2,452		2,452		2,482		2,482				3,364		23,041
Furniture/Equipment under \$5,000	210	526	2,087		1,338		1,153		11,423		1,908		1,062		532		20,238
Copier Equipment Rental	11,860	11,649	11,392		13,083		11,070		11,516		11,819		11,644		10,301		104,334
Computer Equipment Under \$5,000	6,299	6,936	6,777		9,959		13,220		4,716		3,761		4,618		1,593		57,880
Other Monthly Expenses	11,855	17,350	4,451		13,141		12,695		11,924		16,305		14,235		12,533		114,489
Computer Software Support Fees	6,582	6,440	9,713		6,507		7,093		6,855		5,983		6,938		9,938		66,050
Computer Software Fees for HR Syste		6,973	5,000		6,973		13,946		6,973		6,973		6,973				57,785 0
Bad Debts	440.007	122 650	132,762		147,509		140,035		121,388		136,823		129,966		113,936		1,175,305
Building Rent, Repair, Maintenance	119,227	133,658	132,702		147,000		0.000		0		0						0
Building Rent to Other Programs Vehicle Operating Expense	4,688	9,148	3,799		3,301		2,643		6,412		5,593		3,445		1,674		40,704
Verticle Operating Expense																	

		8.425	9,433	8.676	7,702	6,441	7,537	6,043	2,012	1,524	57,792
Vehicle Fuel Costs		47,315	33,760	35,683	37,873	41,109	38,629	38,311	28,810	32,001	333,490
Non-Client Utilities			28,213	26,920	26,142	31,669	28,470	27,708	29,363	27,498	241,419
Telecommunications		15,435			7,175	7,520	7,385	7,527	7,455	7,455	63,596
Data Connect/Internet Access		4,728	7,175	7,175		2,500	2,500	2,500	2,500	2,500	22,500
Crisis Hotline Answering Svc		2,500	2,500	2,500	2,500	26,369	26,369	26,369	26,369	26,369	237,321
Insurance		26,369	26,369	26,369	26,369		5,102	4,253	2,545	1.854	25,728
Client Support Costs		154	257	2,659	3,688	5,215	5,102	4,255	2,040	1,001	0
Peer Training and Support						1.512	44.000	44.000	9,899	6,319	87,470
Client Reimbursable Services		4,397	17,385	9,035	4,802	9,408	11,988	14,238		6,037	27,200
NTBHA Supported Housing		1,125	6,324	1,137	2,545	521	3,087	785	5,639		501,196
Debt Service		58,136	55,864	55,864	55,856	55,569	55,413	54,992	55,008	54,493	
Interest on PPP Loan		00,	1001 107 (#07552)(1200)							3,078	3,078
I TO TO THE TOTAL PROPERTY AND THE PROPERTY OF THE PROPERT							no	te10 16,715	39,597	20,866	77,178
COVID-19 Expenses		210	210	210	0			480		240	1,350
ECI Client Support Costs		210	210	210							0
DSRIP Audit Costs		998	649	663	599	272	694		154		4,029
Expending Fund Raising Funds		990	049	000	000						0
Program Indirect		075	224	881	1,681	1,002	1,409	483	79	62	6,196
LRMHMRC Board Expenses		375	224	001	1,001	1,002	26	40			66
Expending Red River Funds					100	ote5 (100)		575		150	625
Expending Empowermet Funds					nc	oles (100)					0
ECI In-Kind Volunteers				2.22	0.075	11,821	17,318	1,999	1,689	1,081	55,899
Service Costs Unallowable		5,265	3,748	3,903	9,075		1,159,711	974,024	969,980	904,772	8,872,907
<b>Total Other Operating Expenses</b>		887,782	1,018,297	976,567	977,088	1,004,685	1,159,711	374,024	303,300	001,172	4,4.2,1
						-			-		
							0.000.000	0.025.000	2,920,998	2,831,828	26,315,965
TOTAL EXPENDITURES		2,836,437	2,956,652	2,934,098	2,792,038	3,020,424	3,088,202	2,935,290	2,920,990	2,001,020	20,010,000
TOTAL EM ENDITORIES											
Excess (deficiency) of					1.000.01.000.000.000.000.000.000						C1E 042
revenues over expenditures	\$	103,545	114,213	34,403 \$	112,925 \$	(18,941) \$	32,036 \$	80,709 \$	60,321 \$	96,733	\$ 615,943
revenues over expenditures	Ψ										

note1 -Includes (\$108,364.99) Credit to benefit expense due to Blue Cross Blue Shield check received for final FY2018 settle up.

note2 -Increase in Salary Cost due to 4 holidays during pay period of 1/15/20 payroll. Staff paid over time to cover direct care shifts.

note3 -Increase in Benefit Cost due to match up to 5%, paid on increased salary cost for January.

note4 -Intergrated Prescriptions lab expense accrual adjustments.

note5 -Empowerment Grant check issued FY2019 not used - Voided in January, FY2020.

note6 -Includes Purchase of 8 vehicles- Vehicle notes & Fixed Assets recorded (offsetting each other)

note7 - Reclass January coding error for travel expense.

note8 - Includes \$153,065 MH General Revenue - Adjusted to actual YTD per amendment.

note9- Includes \$47,986 SUTA expense adjustment due to retro rate change eff March - for Jan through Mar.

note10- Includes \$16,715 additional expenses due to COVID-19.

note11- Includes \$124,259.70 additional MAC revenue - Adjust to 4Q2019 actual TAFI invoice amount.

note 12- With the exception of Hospitality House and Block Grant revenue, all other general revenue was deferred for May. Also, there is no 1115 Waiver and MAC revenue recognized in May. PPP Loan proceeds were recorded for \$1,080,675.

Lakes Regional Community Center FY20 Aged Accounts Receivable MAY, 2020											
	IM	A1, 2020	APR II	MAR	FEB	JAN & prior					
A Schools Beaudation	Amount	MAY	30 Days	60 Days	90 Days	120 +					
Accounts Reivable Description  MAC Adm Claim	556,135.50	-	79,448	79,448	79,448	317,792					
NTBHA:											
Substance Abuse	1,492.10	1,492	-		100 m	-					
ACT - addt'l billed svcs	5,500.00	5,500				-					
Medicaid	325,553.02	293,331	7,687	1,870	3,332	19,334					
Medicare **	2,770.50	1,563	1,207		750	4 224					
Private Insurance	5,813.73	1,582	1,372	772	753	1,334					
Chip **	698.81	372	44	81	39	163					
MANAGED CARE:			4 007								
Amerigroup	18,043.27	17,036	1,007			- 81R					
Superior (Cenpatico)	28,258.99	27,757	502	-		= 1=11314					
Optum	11,401.32	11,401				23					
Cigna	13,369.42	12,864	482	326		- 20					
Texas Childrens Plan	1,860.34	894	640	320		27					
Beacon	7,410.23	7,185	198	- 1	1	449					
Molina	19,423.37	18,941	34	- 1	-						
Texas Home Living - North	31,645.22	31,645	-	-	- 1	- 1					
Texas Home Living - South	7,197.86	7,198	- 1	- 1	- 1	4,879					
HCS - North	292,884.96	288,006	- 1	- 1	- 1	4,079					
HCS - South	78,445.19	78,445	-		1 1	1					
Reimbursable Svcs-TxHmL North & South	4,350.49	458	2,324	1,568		-					
Reimbursable Svcs-HCS North	30,074.82	8,820	1,234	14,843	2,808	2,370					
Reimbursable Svcs-HCS South	267.50	87	2	89	-	90					
	781.04	354	427			-					
HCS Rm/Brd ICF Residential Homes	110,766.41	110,766		1 - 1	- 1	-					
ICF Residential nomes	110,100.5			1 1	1 1						
Block Grant/TANF-Title XX Gen Revenue	59,913.00	19,971	19,971	19,971	1 1						
Block Grant Supp Housing	•		-	1 1	1 1	1 -					
ISP Crisis Counseling FEMA Grant	35,466.77	35,467		1 1							
Supported Employment		-	- 1	- 1	- 1	1					
Day Hab Billings (Private Providers)	2,260.78	179	80	1,390	421	191					
1048 PASSR IDDP SVCS	1,965.28	140	219	1,607	- 1	1 -					
FCI Count Bossesses	230,262.45	113,803	116,460	1 - 1	-						
ECI Grant Revenue ECI Respite	480.00	480	- 1	1 - 1	- 1						
ECI Pre-School Develop Grant **ENDED 12/31/2019		-	- 1	- 1	1						
ECI Priv Ins	6,217.63	239	216	719	1,264	3,781					
ECI Medicaid	13,814.50	12,758	111	1 :	135	810					
ECI Managed Care	30,861.04	19,673	631	561	1,702	8,294					
ECI Chip	1,532.52	-		- 1	366	1,167					
A/R Other Employees	954.99	- 1	- 1	350	106	499					
A/R Employee Insurance (Cobra)	35.20	-	35	-		-					
TCOOMMI GRANT	45,721.05	16,800	15,832	13,089	-						
TDCJ Contract-Greenville	6,015.77	2,553	3,424	1 - 1		38					
TDCJ - Sherman/Bonham/Paris	41,798.67	17,668	22,430			1,701					
	4,000.00	2,000	2,000	- 1	- 1	-					
Grayson County Drug Court			-	- 1		-					
Titus County Drug Court	1,200.00	1,200	-	- 1	-	-					
DSHS Contract Region 3	13,552.30	6,873	6,679	- 1	1	-					
DSHS-Rural Region 4	21,506.05	11,619	9,665	- 1	223	-					
DSHS-MHFA Outreach	10,329.68	4,989	5,341								
ICF Upper Payment Limit	100,000.00	20,000	20,000	20,000	20,000	20,000					
SAC Prog -Hunt County	2,500.00	2,500	-		-	1					
ECC - (Enhanced Comm Coord)	15,275.78	5,059	5,776	4,441	-	1					
Pharmacy Rental Income			1001		1	11					
Comm Education (Curt Pitton)	9,958.00	5,355	4,604	500.077	E02 077	563,725					
1115 Waiver Fed Share **accrual	2,132,955.71		523,077	523,077	523,077	363,72					
Misc Revenue - 1370-1200 - \$1,638.93	1,590.03					1,59					
** Priv Ins (BCBS) refund/stop pay balance due	18.90		19	-		-					
** Analysis Chg - ANB to refund 4/20 ** Suicide Prevent Expense Reimb Ashley Lewis	30.00		-	30		-					
Suicide Prevent Expense Keimb Ashley Lewis	00.00										

 Balance Due
 4,344,360.19
 GL bal

 April Balance Due
 4,678,182.25
 (333,822.06)

 March Balance Due
 3,866,748.23
 477,611.96

 Febuary Balance Due
 3,381,352.87
 963,007.32

 January Balance Due
 3,024,731.51
 1,319,628.68

 December Balance Due
 4,487,991.29
 (143,631.10)

bal ck

# **Terrell Property Analysis**

# Lakes Regional MHMR Center Analysis of Leasing Vis-a-Vis Owning Building

Terrell, Texas					
115 East Moore Ave, Terrell Tx					
Annual Lease Cost estimated annual utility of estimated janitorial cost estimated Property Ins Annual Cost	ost		\$	40,800 7,305 13,573 1,992	\$ 63,670
Monthly Lease Amount	\$	3,400			
Square footage		1,705			
Monthly cost per square foot	\$	1.99			
Remodel Estimate Total Estimated Cost	\$	150,000 400,000			
Annual Cost Mort. payment 15 estimated annual utility of estimated janitorial cost estimated Property Ins Annual Cost			\$	31,956 9,131 15,000 2,988	- \$ 59,075
estimated annual utility of estimated janitorial cost estimated Property Ins		2,663	-	9,131 15,000	\$ 59,075
estimated annual utility of estimated janitorial cost estimated Property Ins Annual Cost	cost	2,663 3,680	- 1	9,131 15,000	\$ 59,075

# **Quarterly Investment Report**

Lakes Regional Community Center Quarterly Investment Report For the 9 Months Ending May 31, 2020

Particulars		Amount
Beginning Balance		
September 1, 2019:	A PARTY OF THE PAR	A 550.050
	TexPool	\$ 559,279
	Certificate of Deposit	\$1,031,706
	Business Star A/C	\$1,976,511
	Omaha Res. Savings	\$ 8,252
	Total Sept. 1, 2019	\$3,575,748
Ending Balance	7 = 2	= 1
May 31, 2020:		
	TexPool	\$1,117,412
	Certificates of Deposit	\$1,033,273
	Business Star A/C	\$5,322,419
	Omaha Res. Savings	\$ 8,256
	Total May 31, 2019	\$7,481,360
Net Change		\$3,905,612

The market value and the book value of our fund in TexPool are the same. The aforementioned funds are available upon demand and thus do not have a maturity date. Lakes investments include 2 certificates of deposit that pay interest at the rate of 0.40% & 0.9%. Lakes, additionally earns 0.60% interest on its business investment account at the American National Bank.

Lakes Regional Community Center's investment portfolio is in compliance with the Lakes Regional Community Center Investment and Cash Management Policy 4.07 and is in compliance with the Public Funds Investment Act.

Respectfully submitted,

Erwin Hancock

Chief Financial Officer

Investment Officer

# AGENDA ITEM NO. Behavioral Health Director

#### 06.08.20

#### **Recommended Board Action:**

None. Informational purposes only.

#### Rationale:

- 1. Crisis Counseling Program (CCP) Grant
  - A. Our CCP is up and running!
    - I. CCP staff have completed all required training
    - II. Five LPHAs are scheduled for CCP Core Training and will begin providing counseling/outreach services next week
  - B. Target of 9221 served-MET!
    - I. Over 10,000 individuals in our assigned counties have been reached
    - II. Outreach activity contact-621
  - C. First invoice ready to submit June 20, 2020
  - D. CCP is set to end June 23, 2020
    - I. Will continue until Regular Services part of the grant application is approved
    - II. Andrews Center will be responsible for the Regular Services part
      - Their five counties and Lakes' seven General Revenue counties

#### 2. SAMHSA CCBHC Grant

- A. Requesting variance to decrease target from 8,600 individuals served 4,300 served
- B. Beginning to post positions of key staff positions, Program Director and Program Evaluator
- C. Peer Services will be incorporated into development of Care Coordination

#### 3. CCBHC State Certification

- A. HHSC has not contacted Lakes Regional to request an initial phone meeting or set a date for submission of documents required for certification
- B. Staff participated in Texas Council hosted call for Centers that are slated for certification in FY20
- C. Texoma and Betty Hardwick shared their experience of certification process. Centers are in all different phases of certification process. No Center has had to submit more than twice in order to meet certification requirements
- D. Lakes CCBHC Texas Certification workgroup continues to meet and prepare for the call from HHSC

#### 4. Substance Use Disorder

- A. Asking for More Funding in Region 3 & 4
- B. Bonham Building
- C. Sherman Rent Increase

#### 5. FY21 Budget

- A. Paid Peer Providers
- B. Increase Rate for Family Partner(s)

#### 6. Outcome Measures

- A. Dan Corley Report for First 6 Months
- B. State MBOW not Counting Phone Interventions with COVID-19

# AGENDA ITEM NO. 06.09.20 IDD Provider Board Report 06/24/2020

# RECOMMMENED BOARD ACTION: NONE: FOR INFORMATION ONLY

## 1. COVID-19 Impact

- Our Day Habilitation facilities remain closed. The Day Habilitation Transition Workgroup is discussing possible partial openings, guidelines and needed supports. Day Habilitation staff continue to facilitate day programming in the Group Homes. Additionally, Host Home providers continue to facilitate day programming to individuals receiving Host Home services. HHSC guidance to Day Habilitation sites are expected, but no specifics on a release date. This is part of a larger conversation regarding guidance/expectations to Day Habilitation sites despite there being no state oversight for these independent providers.
  - HHSC is working on emergency rules and a related provider letter to certain HCS/TXHML providers to "reopen" to visits. Additional directives will be provided regarding attending Day Habilitation sites and Employment Services.
  - - Extended/therapeutic leave related to COVID 19, for HCS and ICF for individuals who stay with family beyond the allowed billable time.
    - Awaiting rule waivers for certain Community First Choice (CFC), PAS/HAB services, employment assistance, supported employment, and day habilitation to be reimbursed when provided via phone or virtually.
  - There have been two positive Covid-19 staff cases, reportedly contracted by family members. In compliance with CDC and HHSC guidelines, appropriate precautions were taken. Staff that were exposed to the infected staff, tested negative for COVID-19. There are no reports of positive Covid-19 individual cases within our Group Homes, Host Homes, and community homes served.
  - All eight (8) residential individuals that chose to Shelter in Place at their family homes, returned to their group home this month. ICF requires us to Quarantine the individuals when they return to Group Home for 14 days. This also applies if they go out with families for an evening visit or overnight.
  - Group Homes have begun small steps toward transitioning this past week.

    Accompanied by staff, individuals on a 1:1 ratio are taking at least 1 ride per week in the community. Individuals are able to choose to go through drive thru, and/ or go to the park to walk around. Individuals and staff are adhering to social distancing as well as wearing masks while out on the rides.
  - Some individuals have started to go home for visits. Group Homes are using the proper steps of the Emergency Protocol to monitor the individuals when

- they return from home visits, to ensure all group home individuals remain safe.
- IDD Provider's Covid-19 Emergency Plan was updated this month to match the newest symptoms and guidelines from CDC and HHSC. When the plan was first written in March, there were only 3 symptoms CDC listed for possible positive of the Covid-19. Now there are a total of 10 different possible symptoms. This also included the retraining of all staff.
- Lakes Regional has also put in place for the Group Homes to screen the individuals three times a day (around every shift), to ensure the health and safety of the individuals remains the top priority. Training to staff have been done from Nursing, Group Home Managers, as well as Case Managers.

### 2. Electronic Visit Verification (EVV)

- We have completed required training through Data Logic, HHSC and TMHP including our initial policy and Portal training to use EVV. The practice period begins July 1, 2020 and ends November 30, 2020 and claims will not be denied for a mismatch during this time. We will start using the EVV system, EVV portal, and EVV claims matching. This includes the following tasks:
  - Identifying appropriate clock in/clock out methods when delivering services.
  - Providing training on clock in/clock out methods to our staff and subcontracted employees
  - Reviewing EVV visit transactions to confirm all data elements are correct.
  - Performing visit maintenance to correct any data elements, such as missing clock in or clock out times.
  - Reviewing reports.

#### 3. Exceptional Item 22 (EI22)

Lakes Regional Community Center continues to participate in the Exceptional Item 22 (EI2 22) Learning Collaboration with Bluebonnet Trails Community Services, Integral Care, Tarrant County, and Harris Center to develop services that address the mental health needs of individuals with intellectual and developmental disabilities. The learning collaborative team has met several times weekly during the last 2 1/2 months. Currently, the team is using the HHSC Statement of Work to finalize and submit a pilot proposal. The services included in the proposal include providing integrated outpatient mental health, crisis intervention, and trauma informed care and other specialized clinical services.

### AGENDA ITEM No. 06.10.20 Contracts & Quality Management Report

#### **Recommended Board Action:**

None. Information only

Rationale:

#### 1. CONTRACTS/NETWORK DEVELOPMENT

- Lakes received a FEMA grant of \$184,224.00 for COVID-19 Disaster Crisis Counseling Immediate Services Program
- Superior Health Plan re-credentialed three sites. Each site did well in the review.

#### 2. PNAC

#### Local PNAC

- Annual training on local planning and PNAC requirements was conducted at the meeting 05/28/2020
- Local PNAC is in need of IDD and MH representatives.
- The next meeting is scheduled 07/16/2020

#### Regional PNAC

- QTR. 3 RPNAC meeting was held on May 21, 2020.
- The Center Budget Worksheet Spreadsheet is being revised by ETBHN and will be sent to Centers in July with a due date of November 2020.
- O New members and The RPNAC Chair were introduced to the committee.
- o The next RPNAC meeting is scheduled for August 19, 2020.

#### 3. RIGHTS ALLEGATIONS

- NTBHA: 1 (Terrell MH) Results: Unconfirmed
- IDDA: 1 Pending; 1 unconfirmed

#### 4. APS ALLEGATIONS

- 1 Allegation: Neglect/ Waxahachie Group Home Results: Unconfirmed
- 1- Allegation: Neglect/Paris Group Home Results: Pending

#### 5. QM MH, NTBHA & SUBSTANCE ABUSE

- MH Performance Measures: Lakes Regional will be held harmless for performance measures and outcomes until further notice due to COVID-19.
- QM Walk-behinds
  - A C&A Peer Review was conducted and all charts scored above 70%. The difference between peer scoring and QM is 5%.
  - An ACT Peer Review was conducted and all charts scored above 70%. The difference between peer scoring and QM is 14%.
  - A Recovery Plan Peer Review was conducted and all charts scored above 70%. The difference between peer scoring and QM is 12%.

#### CCHBHC

- CCBHC Expansion Grant: Lakes Regional submitted to SAMHSA the requested revised budget, budget narrative, SF-424A Form, and marijuana attestation on May 28, 2020. A Disparity Impact Statement is due to SAMHSA July 1, 2020.
- Lakes Regional submitted the Texas CCBHC Application on February 27, 2020. Lakes Regional has not received notification from HHSC regarding certification. Lakes Regional will have two weeks from HHSC's notification to submit documents for certification.

#### 6. IDD

- IDD Service Targets: Lakes Regional will be held harmless for performance measures and outcomes until further notice due to COVID-19.
- LIDDA CAP Audit: QM conducted a focused audit for PASRR, TxHmL, HCS, and GR.
  - o PASRR Audit score 100%; all charts scored above 70%.
  - TxHmL Audit score 78%; 2 charts scored below 70%.
  - HCS Audit score 68%; 3 charts scored below 70%.
  - o GR Audit score 90%; 1 chart scored below 70%.

#### 7. NCQA

 Each NCQA Workgroup Team met the week of June 5<sup>th</sup> to start developing new processes to meet NCQA accreditation requirements.

#### **AGENDA ITEM NO. 06.11.20**

Human Resources Report

#### **Recommended Board Action:**

None; information only.

#### Headcount

At the end of May we had 401 employees with 456.45 authorized FTEs. We filled six positions during the month, all of which were new hires. We had 12 separations, however, eight of which were voluntary. Some of the reasons cited for leaving the Center include two individuals who were seeking higher pay and opportunities for advancement; two others who left due to fear of contracting COVID-19 through their work; another was dissatisfied with her workload related to staffing shortages in her unit; a relatively new employee left to care for her ill daughter in Houston; and a long-term, elderly employee had to quit due to health concerns. The four involuntary separations included a new employee in the SUD program, whom we were required to discharge by TDCJ after they reviewed his history as a previous employee with them and determined he was ineligible for employment by a contract provider. We also had two individuals who were subject to neutral termination due to extended absences, and one who was discharged from the IDDP residential program, because she made some critical medication errors. We are averaging 8.1 separations per month, and are projecting a year-end turnover of 24.22%, which is just slightly lower than the FY19 rate of 25.3%.

### **Compensation & Benefits**

We had our first employee to test positive for COVID-19 in May; fortunately, she has been asymptomatic and we are awaiting results of her second test, which was administered on June 11, 2020. Seven other employees self-quarantined during May. They were all asymptomatic and tested negative for COVID. We didn't have any requests for emergency COVID sick leave.

We saw an uptick in healthcare expenses in May, which was expected as people are starting to get out for routine care again and elective procedures are being performed now. Our loss ratio was still a favorable 73.3%, and it is only 81.2% YTD. We have 13 individuals with expenses greater than \$50,000, three of whom have exceeded the individual stop-loss limit of \$125,000. These 13 claimants reflect only 2.3% of total claimants, but spent 50.3% of total paid expenses with an average paid expense per claimant of \$89,449. Of the remaining 97.7% of claimants, 126 (22.4%) had expenses less than \$200; another 35.9% (202 claimants) had expenses between \$200 and \$1,000; and 28.6% (161) had expenses between \$1,001 and \$5,000. Since September 1, 2019, 49.6% of claimants (279) have had out-of-pocket expenses of less than \$100. Another 27.5% (155) had out-of-pocket expenses of less than \$1,000.

### HR Monthly Report FY2020

	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	YTD
I. Head Count (end of mo)	·												
General Administration													
# Budgeted FTE	37	37	37	37	37	37	37	37	37				37
# Assigned FTE	35	35	35	34	36	35	35	35	35				35
# Employees	35	35	35	34	36	35	35	35	35				35
# Vacant FTE	2	2	2	3	1	2	2	2	2	0	0	0	2
					-		-	-	_			0	-
ECI Services													
# Budgeted FTE	21	21	23	24	22	22	22	21.9	21.9				21.9
# Assigned FTE	22	21	21	21	22	23	23	23	23				23
# Employees	22	21	21	21	22	23	23	23	23				23
# Vacant FTE	-1	0	2	3	0	-1	-1	-1.1	-1.1	0	0	0	-1.1
1115 Waiver Projects													
	70	70	70	70	50	40.0	10.0	40.0	10.0				
# Budgeted FTE	72	72	72	72	53	49.6	48.6	48.6	48.6				48.6
# Assigned FTE	50	45	47	48	48	47	48	50	48				48
# Employees	50	45	47	48	48	47	48	50	48				48
# Vacant FTE	22	27	25	24	5	2.6	0.6	-1.4	0.6	0	0	0	0.6
IDD Authority Services													
# Budgeted FTE	68.6	67.6	66.6	66.6	64.6	62.6	62.6	62.6	62.6				62.6
# Assigned FTE	59	58	56	60	56	56	57	57	57				57
# Employees	59	58	56	60	56	56	57	57	57				57
# Vacant FTE	9.6	9.6	10.6	6.6	8.6	6.6	5.6	5.6	5.6	0	0	0	5.6
, , , , , , , , , , , , , , , , , , ,	0.0	0.0	10.0	0.0	0.0	0.0	0.0	0.0	5.0	0	0	O O	0.0
IDD Provider Services													
# Budgeted FTE	127.75	166.75	126.75	126.75	120.75	121.75	122.75	122.75	122.75				122.75
# Assigned FTE	108	103	104	105	106	104	105	103	103				103
# Employees	108	103	104	105	106	104	105	103	103				103
# Vacant FTE	19.75	63.75	22.75	21.75	14.75	17.75	17.75	19.75	19.75	0	0	0	19.75
Medical Prescriber Services													
	44	44		4.4		44.5	44.5		10.5				
# Budgeted FTE	11	11	11	11	11	11.5	11.5	11.5	12.5				12.5
# Assigned FTE	11	11	11	11	11	11	12	14	14				14
# Employees	11	11	11	11	11	11	12	14	14				14
# Vacant FTE	0	0	0	0	0	0.5	-0.5	-2.5	-1.5	0	0	0	-1.5
Mental Health Adult Services													
# Budgeted FTE	133	133	133	133	127	125	125	125	125.1		8		125.1
# Assigned FTE	109	108	110	107	108	108	107	106	105				105
# Employees	109	108	110	107	108	108	107	106	105				105
# Vacant FTE	24	25	23	26	19	17	18	19	20.1	0	0	0	20.1
												0	
Mental Health C&A Services			10,20			520							
# Budgeted FTE	9	9	9	9	9	9	9	9	10				10
# Assigned FTE	5	5	5	5	5	5	4	4	4				4
# Employees	5	5	5	5	5	5	4	4	4				4
# Vacant FTE	4	4	4	4	4	4	5	5	6	0	0	0	6
Substance Abuse Services													
# Budgeted FTE	20	20	20	20	16	16	16	16	16				16
# Assigned FTE	10	11	11	10	11	11	11	11	12				12
# Employees	10	11	11	10	11	11	11	11	12				12

## HR Monthly Report FY2020

	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	YTD
# Vacant FTE	10	9	9	10	5	5	5	5	4	0	0	0	4
Overall Total													450.45
# Budgeted FTE	499.35	537.35	498.35	499.35	460.35	454.45	454.45	454.35	456.45	0	0	0	456.45
# Assigned FTE	409	397	400	401	403	400	402	403	401	0	0	0	401
# Employees	409	397	400	401	403	400	402	403	401	0	0	0	401
# Vacant FTE	90.35	140.35	98.35	98.35	57.35	54.45	52.45	51.35	55.45	0	0	0	55.45
II. Recruitment													
# Applications Received	219	190	77	140	137	170	132	79	92				1,236
# Positions Filled	16	8	8	12	19	6	11	6	6				92
# New Hires	15	4	7	9	12	4	11	5	6				73
# Internal Promotions/Transfers	1	4	1	3	7	2	0	1	0				19
III. Separations													
# Separations *	13	8	4	10	7	7	8	4	12				73
YTD Avg # Employees													401.78
YTD Turnover Rate													18.17%
* excludes temporary, PRN, & RIF													
Avg LOS (Yrs)	5.04	2.42	3.22	4.13	2.97	3.25	1.48	3.61	3.11				3.37
# Involuntary Separations	0	1	1	1	2	1	3	1	4				14
# Voluntary Separations	13	7	3	9	5	6	5	3	8				59
# Vol Separations < 90 Days Emp	1	0	0	1	0	1	1	0	0				4
# Vol Separations > 90 Days < 1 Yr	3	0	2	3	2	3	3	2	4				22
W voi deparations > 30 Days 1 11	0	0			-	-		-					
IV. Training													
# NEO Classes	2	2	3	1	1	2	2	3	2				18
# NEO Participants	12	6	7	7	10	4	9	5	6				66
# CPR Classess	4	4	3	4	3	4	4	1	4				31
# CPR Participants	10	13	7	18	15	8	10	1	9				91
# SAMA Initial Classes	1	4	2	1	1	2	0	0	0				11
# SAMA Initial Classes  # SAMA Initial Participants	5	9	7	7	7	2	0	0	0				37
# SAMA Refresher Classes	2	6	3	3	5	4	2	0	0				25
# SAMA Refresher Participants	9	10	9	7	18	16	2	0	0				71
# ASIST Initial Classes	1	0	0	0	0	0	0	0	0				1
	18	0	0	0	0	0	0	0	0				18
# ASIST Initial Participants		1	0	0	1	1	0	0	0				5
# SOSAM Classes	2	1	0	0	1	1	0	0	0				7
# SOSAM Participants	4		1				0	0	0				3
# YMHFA Classes	1	1		0	0	0	0	0	0				38
# ISD Participants	14	12	12	0	0	U	U	U	U				30
Total # Events	13	18	12	9	11	13	8	4	6	0	0	0	94
Total # Events Total # Participants	72	51	42	39	51	31	21	6	15	0	0	0	328
Total # Participants	12	51	42	39	31	31	21	0	15	0	0		020
V D 64-													
V. Benefits													
Retirement	050	050	200	200	205	200	369	367	368				368
# Eligible Employees	353	350	360	369	365	366							261
# 457(b) Participants	268	262	267	270	264	267	264	262	261				154
# Participating at 5% or More	160	158	160	161	157	158	158	155	154				196
\$ Avg Contribution Amount	205	197	190	185	214	204	202	200	196				
\$ Total 457(b) Contribution	55,009	51,639	50,668	49,953	56,487	54,545	53,340	52,478	62,385				486,504
\$ Total Center's Match to 401(a)	42,585	41,945	41,823	41,240	41,240	42,503	42,397	42,977	41,994				378,704

# HR Monthly Report FY2020

	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	YTD
				(80)									
Health Insurance											0.		
# Eligible Employees	353	350	360	369	365	366	369	367	368				368
# With Coverage	333	330	335	344	342	343	343	341	342				342
\$ Total Premium per Month	416,992	414,211	415,782	424,051	418,247	417,791	413,413	412,321	413,168				3,745,976
Value Plan Enrollment													
# Employee Only	153	153	161	170	174	174	179	173	174				174
# Employee & Child	32	33	33	33	32	34	29	32	32				32
# Employee & Spouse	19	19	19	19	17	19	17	18	18				18
# Employee & Family	33	34	34	35	34	32	33	31	31				31
\$ Paid by Employee	48,698	49,860	49,860	50,256	48,347	48,685	46,419	46,575	46,575				435,275
\$ Paid by Center	249,386	252,241	259,017	267,884	265,977	268,005	264,899	261,663	262,510	-			2,351,582
Enhanced Plan Enrollment													
# Employee Only	79	75	74	73	71	71	72	74	74				74
# Employee & Child	6	6	5	5	5	5	5	5	5				Ę
# Employee & Spouse	4	4	3	3	3	3	3	3	3				3
# Employee & Family	7	6	6	6	6	5	5	5	5				
\$ Paid by Employee	27,595	25,811	24,093	23,946	23,652	22,456	22,603	22,897	22,897				215,950
\$ Paid by Center	91,313	86,299	82,812	81,965	80,271	78,645	79,492	81,186	81,186				743,169
\$ Total Admin Fee Paid	66,946	65,548	67,346	68,945	68,545	68,745	68,745	68,345	68,545				611,710
\$ Total Premium Paid	416,992	414,211	415,782	424,051	418,247	417,791	413,413	412,321	413,168	ři			3,745,976
\$ Total Claims Paid (Med & Rx)	373,545	304,165	240,115	540,123	373,389	432,524	241,993	231,788	302,942				3,040,584
Loss Ratio	89.6%	73.4%	57.8%	127.4%	89.3%	103.5%	58.5%	56.2%	73.3%	#DIV/0!	#DIV/0!	#DIV/0!	81.2%
# Large Claims > \$50,000	1	2	3	6	9	12	11	10	13				13
# Claims Exceeding Ind Stop Loss	0	0	0	1	2	2	2	3	3				3