

LAKES REGIONAL COMMUNITY CENTER
REGULAR MEETING OF THE BOARD OF TRUSTEES
WEDNESDAY, JANUARY 25, 2023, 5 PM

THE MEETING WILL TAKE PLACE IN PERSON AND
VIA ZOOM AND IS AVAILABLE TO THE PUBLIC:

You are invited to join Meeting by Zoom:

Join Meeting by Zoom:

You are invited to the LRCC Board of Trustee's Meeting.

Day: Wednesday, January 25, 2023

Time: 5:00PM

Where: 655 Airport Road, Sulphur Springs Clinic – Main Conference Room

Or by Zoom:

<https://us06web.zoom.us/j/81374797036?pwd=bJwNEVIYXdNQjF0UXgvM0JJbTFJUT09>

Meeting ID: 813 7479 7036

Passcode: 835562

Dial by phone: [346-248-7799](tel:346-248-7799)

Meeting ID: 813 7479 7036

Passcode: 835562

AGENDA

- 01.01.23 CALL TO ORDER**
- Roll Call / Introduction of Guest.
- 01.02.23 APPROVAL OF MINUTES**
- Regular Board Meeting Minutes of December 7, 2022
- 01.03.23 COMMENTS FROM CITIZENS**
- Presentations are limited to three minutes per person and must pertain to an agenda item. The Board reserves the right to limit the number of speakers and/or the length of comments on any topic. Citizens wishing to address the Board must register prior to the start of the meeting.*
- 01.04.23 COMMITTEE MEETING REPORTS**
- NA
- 01.05.23 RECOMMENDATIONS FOR APPROVAL**
- Motion to approve Audit Report for FY-2022 as presented by Todd Pruitt of Petillo, Brown and Hill. (Information to be presented at meeting)
- 01.06.23 EXECUTIVE DIRECTOR REPORT (John Delaney)**
- 1115 Transformation Waiver Update
 - The Public Health Provider – Charity Care Pool (PHP-CCP)
 - Texas Council Update
 - HHSC Performance Contracts/Grants

- 01.07.23** **FISCAL REPORT** (*Erwin Hancock*)
- Motion to Accept Center's Financial Statement for Period(s) Ending: November and December, 2022.
 - Motion to Accept FY 23 Budget Adjustment.
 - Motion to Accept Center's Quarterly Investment Report 1st Quarter.
- 01.08.23** **MENTAL HEALTH SERVICES REPORT** (*James Williams*)
- Sulphur Springs Water Damage-December 24, 2022
 - Electronic Health Record (EHR)
 - Behavioral Health Resource Coordinator Education Service Center (ESC) Region 8
- 01.09.23** **INTELLECTUAL & DEVELOPMENTAL DISABILITIES REPORT** (*Laurie White*)
- Training Center/Individual Skills and Socialization (ISS)
 - Home and Community-based Services (HCS) & Texas Home Living (TxHmL)
 - PASRR
 - Employment
 - Intermediate Care Facilities (ICF)
 - Outpatient Biopsychosocial Intervention Team (OBI)
 - Telehealth
 - Staff
- 01.10.23** **QUALITY MANAGEMENT/CONTRACTS REPORT** (*Kellie Walker*)
- Contracts
 - Planning
 - Rights/Abuse, Neglect, & Exploitation Allegations
 - QM MH, NTBHA & Substance Abuse
 - IDD
- 01.11.23** **HUMAN RESOURCES REPORT** (*Jessica Ruiz*)
- Staffing Issues
 - Employee Benefits
- 01.12.23** **ADJOURNMENT**

**Lakes Regional Community Center
Upcoming Board-Related Meetings & Events**

*Regular Meeting of the Board of Trustees
4804 Wesley Street
Greenville, Texas*

AGENDA ITEM NO. 01.02.23

Approval of Minutes

RECOMMENDATIONS FOR APPROVAL:

- Motion to approve prior Board of Trustees meeting minutes.

Rationale:

Discussion and Approval of Regular Board Meeting Minutes of December 2022 as presented.

LAKES REGIONAL COMMUNITY CENTER
REGULAR MEETING OF THE BOARD OF TRUSTEES
WEDNESDAY, DECEMBER 7, 2022, 5PM

BOARD MINUTES

AGENDA NUMBER	TOPIC
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12.01.22

CALL TO ORDER

The December 7th, 2022 regular meeting of the Lakes Regional Community Center Board of Trustees called to order by Chairperson, Tom Brown at 4:59 PM with a quorum present by Zoom. Chairperson asked for Roll Call.

Members Present (In Person/Zoom):

Tom Brown, Hunt County, Chairperson Margaret Webster, Kaufman County
Jan Brecht-Clark, Ph.D., Delta County (Zoom) Steve Earley, Lamar County
E.P. Pewitt, Morris County Shae Green, Rockwall County (Zoom)
Lisa Heine, Ellis County Dana Sills, Hopkins County (Zoom)

Members Absent: Sheriff Ricky Jones, Franklin County, Carrie Hefner, Camp County, Frances Neal, Titus County

Vacant Seat(s): Navarro County

Guest(s): NA

Ex Officio Members Present: NA

Ex Officio Members Absent (Zoom): Sheriff Tatum, Hopkins County, Sheriff Singleton, Delta County

Management Staff Present: John Delaney, Erwin Hancock, Larry Jonczak, James Williams, Pat Denson for Jessica Ruiz, Laurie White, Kellie Walker.

Management Staff Zoom: NA

Management Staff Absent: NA

Board Liaison/Recording Secretary: Judy Dodd, Board Liaison/Recording Secretary

Tammie Johnson, Administrative Assistant to CFO

12.02.22

APPROVAL OF MINUTES

Recommended Board Action:

- **Approval of Minutes of October 26, 2022 meeting.**

Rational:

Chairperson asked members if they had reviewed the minutes and if there were any corrections or additions. With no corrections or additions, Chairperson asked for motion to approve. Motion made by Steve Earley to approve and seconded by E. P. Pewitt. A sign of aye approved minutes unanimously.

CLOSURE

12.03.22

COMMENTS FROM CITIZENS

- NA

CLOSURE

12.04.22 COMMITTEE MEETING REPORT

- NA
- CLOSURE**

12.05.22 RECOMMENDATIONS FOR APPROVAL

- NA
- CLOSURE**

12.06.22 EXECUTIVE DIRECTOR REPORT (*John Delaney*)

Recommended Board Action:

- None: Information only

Rationale:

Discussion on the following:

➤ **1115 Transformation Waiver Update:**

- Directed Payment Program – Behavioral Health Services (DPP-BHS)
 - Operates on state fiscal year but measures we report follow the calendar year.
- DPP – BHS program includes two components.
 - Component 1 (B1-Dollar Increase) is a uniform dollar increase issued in monthly payments. Providers will report on progress made toward certification or maintenance of CCBHC status. Enrolled providers are also required to report on the implementation status of activities foundational to quality improvement.
 - Component 2 (B2-Rate Enhancement) is a uniform percent increase on certain CCBHC services. Providers are required to report on metrics that align with CCBHC measures and goals. Providers that have CCBHC certification are eligible for a higher rate enhancement.
- Payments are based only on Medicaid Managed Care clients that we serve in the STAR, STAR+PLUS or STAR Kids programs.

❖ **Update for October Board Meeting:**

- Reporting for the first period of Year-2 of this program is currently complete.

➤ **The Public Health Provider – Charity Care Pool (PHP-CCP):**

- Programs provides uncompensated care reimbursement to help cover our costs for services to uninsured and indigent clients.

❖ **Update for October Board Meeting:**

- Cost report submitted and is currently under review by HHSC.
- First list of questions requesting additional documentation to support some of the cost categories claimed on the report. These are due by December 5th.

➤ **Texas Council Update:**

- Both the Health Opportunities Workgroup (HOW) and the Tx. Council Executive Directors Consortium have been helping to steer the completion of the CCP cost report and the negotiations with HHSC on the supporting documentation needed.

- **HHSC Performance Contracts/Grants:**
 - NTBHA contract for this year has been received and signed.

CLOSURE

12.07.22 FISCAL REPORT (Erwin Hancock)

Recommended Board Action:

- Motion to Accept Center's Financial Statement for Period(s) Ending: October, 2022

Rationale:

Discussion on the following:

- **Erwin presented the Center's financial reports for the month(s) of October 2022.**
 - Revenue over expenditures which is consistent to last year.
 - ECI (ARPA) allocation added.

Chairperson asked if any questions. With no further discussion, Chairperson asked for motion to approve financials for the month(s) of October 2022. E. P. Pewitt made motion to approve with second by Jan Brecht-Clark. Financial were approved unanimously sign of aye.

CLOSURE

12.08.22 MENTAL HEALTH SERVICES REPORT (James Williams)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **Texas Statewide Behavioral Health Strategic Plan**
 - Plan was developed during the onset of COVID and addresses many of issues and impacts the pandemic has had on behavioral health in Texas.
- **Electronic Health Record (EHR) Clinical Visits**
 - Positive for staff
 - Looking at products at other centers
- **Buildings**
 - Centers requested to do assessment of buildings in next two months.

CLOSURE

12.09.22 INTELLECTUAL & DEVELOPMENTAL DISABILITIES REPORT (Laurie White)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **IDDP Services**
 - Spec sheets completed for IDDP.
- **Training**
 - ISS Licensing application process was released.
- **HCS & TxHml**
 - Individuals employed in community.
 -

- **ICF**
 - Vacancy.
- **OBI**
 - Met with Texas ARC Whole Person Project.
- **Telehealth**
 - Follow ups.
- **Staff**
 - Still working on vacancies.

CLOSURE

12.10.22

QUALITY MANAGEMENT/CONTRACTS REPORT (Kellie Walker)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **Contracts**
 - NTBHA MH – #5 Amendment received extending contract through FY23.
 - NTBHA SUD- #3 Amendment received extending contract through FY 23.
 - NTBHA PASRR - #1 Amendment received extending contract through FY23.
- **Planning**
 - Local PNAC: LPND presented to local PNAC – no recommendations.
 - Regional PNAC: Meeting to be held December 7th, LPND will be presented for comment.
- **Rights / Abuse, Neglect, & Exploitation Allegations**
 - Rights Violations Allegations: 5 Unconfirmed
 - A,N, & E Allegations: Closed DFPS Investigations: 2
- **QM MH, NTBHA & Substance Abuse**
 - MH & SUD Performance Measures: To be held harmless until further notice due to COVID-19.
 - HHSC MH CAP: Plan of correction submitted.
 - HHSC Mystery Caller: No mystery caller findings for FY23Q1.
 - NTBHA Mystery Caller: Plan of correction submitted.
 - Community Profile: Submitted.
 - OIG Request for Information: Information regarding Private Psychiatric Bed (PPB) monitoring requested.
- **IDD**
 - Lakes will be held harmless for performance measures and outcomes until further notice due to COVID-19.
 - HHSC IDD CAP: HHSC accepted plan of correction on October 22, 2022.

CLOSURE

12.11.22 HUMAN RESOURCES REPORT (Jessica Ruiz)

Recommended by Board Action:

None: Information only

Rationale:

Discussion on the following:

- **Staffing issues**
 - 439 authorized FTEs and 393 employees.
 - 8 positions filled, 6 were new hires
 - 4 separations, (2 voluntary)
 - Training and Development: 12 classes with 51 participants
- **Employee Compensation and Benefits:**
 - Covid – three employees tested positive.
 - YTD: One large claim.

CLOSURE

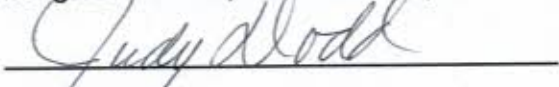
12.12.22 ADJOURNMENT

Chairperson ask for any other matter to discuss if not for motion to adjourn. E. P. Pewitt made motion to adjourn and seconded by Steve Earley. With no further discussion motion carried unanimously by a sign of aye.

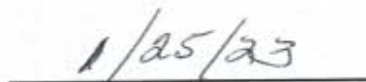
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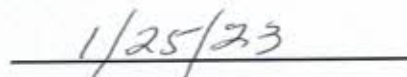
Margaret Webster, Board Secretary



Judy Dodd, Board Liaison/Transcriptionist Page | 3 2/13/23



DATE:



AGENDA ITEM NO. 01.03.23

Citizens' Comments

RECOMMENDATIONS FOR APPROVAL:

Public comment(s) may be addressed to the Board of Trustees by community members and/or any interested parties.

Rationale:

Presentations are limited to three (3) minutes per person. The Board reserves the right to limit the number of speakers and/or the length of comment on any topic. Citizens wishing to address the Board must register prior to the start of the meeting and any comments should pertain to an agenda item.

AGENDA ITEM NO. 01.04.23

Committee Meeting Reports

RECOMMENDATIONS FOR APPROVAL:

NA

Rationale:

Report of the following committees of the Board of Trustees, if applicable:

- Budget & Finance, Margaret Webster, Chair
 - **No Meeting Posted**
- Human Resources, Shae Green, Chair
 - **No Meeting Posted**
- Programs, Dana Sills, Chair
 - **No Meeting Posted**

AGENDA ITEM NO. 01.05.23

Recommendations for Approval:

- Motion to approve Audit Report for FY-2022 as presented by Todd Pruitt of Petillo, Brown and Hill..

Rationale:

- Review and take action to approve Audit Report for FY-2022 as presented by Todd Pruitt of Petillo, Brown and Hill.

AGENDA Item No: 01.06.23
Executive Director's Report:

Recommended Board Action:
None: For Information Only

Rational:

Executive Director Report:

1. 1115 Transformation Waiver Update:

Directed Payment Program – Behavioral Health Services (DPP-BHS)

This program operates on the state fiscal year but the measures we report follow the calendar year.

The DPP-BHS program includes two components:

- Component 1 (B1-Dollar Increase) is a uniform dollar increase issued in monthly payments to entities participating in the program. As a condition of participation, providers will report on progress made toward certification or maintenance of CCBHC status. Enrolled providers are also required to report on the implementation status of activities foundational to quality improvement, such as telehealth services, collaborative care, integration of physical and behavioral health, and improved data exchange.
- Component 2 (B2-Rate Enhancement) is a uniform percent increase on certain CCBHC services. As a condition of participation, providers are required to report on metrics that align with CCBHC measures and goals. Providers that have CCBHC certification are eligible for a higher rate enhancement.

Payments are based only on Medicaid Managed Care clients that we serve in the STAR, STAR+PLUS or STAR Kids programs.

Update for January Board Meeting:

Our reporting for the first period of Year-2 of this program was approved without any changes needed. We have had meetings with two MCOs (Aetna Better Health and Superior) to participate in value based purchasing agreements as a CCBHC. Enrollment for the 3rd year of this program will begin February 1, 2023.

2. The Public Health Provider – Charity Care Pool (PHP-CCP)

This program provides uncompensated care reimbursement to help cover our costs for services to uninsured and indigent clients. It follows the federal fiscal year calendar of October 1 through September 30th.

Update for January Board Meeting:

We submitted our cost report for this program and it is still under review by HHSC. We

responded to a second set of questions requesting additional documentation to support some of the cost categories claimed in the report.

3. Texas Council Update:

Both the Health Opportunities Workgroup (HOW) and the TX. Council Directors Consortium and Board are meeting the week of January 16th.

The attached document from the Texas Council is being distributed to better inform our system and our state legislators about the workforce challenges and inflationary cost increases Community Centers are facing. The document is a legislative appropriation proposal to align with relevant Article II budget strategies that HHSC is requesting. Based upon surveys from the Center system, the document includes system level data related to turnover, recruitment, and retention, as well as the dollar amounts necessary to adjust for inflationary cost increases in each budget strategy, calculated based on the U.S. Bureau of Labor Statistics' Consumer Price Index.

On the legislative front, the Council is tracking 433 bills that have relevance to our system. These include:

- Children's Issues addressing school safety and student mental health.
- Substance Use measures to address the fentanyl epidemic.
- IDD related bills to address health and safety for individuals residing in group homes, modifications for establishing Guardianship for individuals with IDD.
- On the Mental Health side, there is an issue that has come to attention described below:

Under current law, Medicaid and CHIP Managed Care Organizations must exclusively use the Vendor Drug Program formulary and Preferred Drug List as established and administered by HHSC. The MCOs also must adhere to prior authorization requirements found in the Government Code. The statute with these requirements expires on August 31, 2023. On September 1, 2023, managements of these functions will transfer to each MCO, unless legislation passed this Session alters existing law.

4. HHSC Performance Contracts/Grants

- We have received and signed updates for our HHSC SUD contracts in regions 3 & 4.
- CCBHC Grant:

We have received approval for the 2nd year budget of our current CCBHC grant.

- IDD Community Attendants, COVID-19 in Healthcare Relief Grant Program Awards.

We applied for staff retention grants from HHSC for our 4 Greenville ICF Group Homes and another one for our HCS/TXHML program. In December we were awarded:

\$124,627.08 for the HCS/TXHML Program Funds need to be spent by August 31, 2023

\$30,450.00 total for all four ICF homes. Funds need to be spent by June 30 2023



Address Inflationary Cost Increases to Stabilize Local MH/IDD Authority Workforce
\$77.9M/\$77.9M = \$155.8M

Budget Strategies:

I.1.3 & I.2.1 (IDD)

D.2.1 (Adult MH)

D.2.2 (Children's MH)

D.2.3 (MH Crisis Services)

D.2.6 (MH Grants)

Additional resources above FY2022-23 base appropriations are necessary to address the impact of inflationary cost increases on the operational capacity of Local Mental Health Authorities (LMHAs), Local Behavioral Health Authorities (LBHAs) and Local Intellectual and Developmental Disability Authorities (LIDDAs) across the state, most notably the impact on the workforce necessary to provide critical services for vulnerable populations.

Texas is experiencing an unprecedented mental health and IDD workforce challenge. From information our association gathered from the Local MH/IDD Authorities:

- Nearly all Local MH/IDD Authorities (87%) report challenges recruiting and retaining staff.
- Many Local MH/IDD Authorities (72%) report unusually high staff turnover as a significant workforce challenge.
- Vacancy rates (percentage of open positions) in some areas are as high as 40% overall, with substantial impact on qualified mental health professionals and direct care workers.
- Almost half of the Local MH/IDD Authorities (49%) indicate they have plans to discontinue, have already discontinued, or will be forced to reduce capacity for service provision due to significant staffing shortages.

Significant staff turnover and lack of available practitioners has reduced access to care for people with IDD, adults with serious mental illness and children with serious emotional disturbance. An inability to recruit, hire and retain qualified staff results in longer response times to provide assessment services, answer crisis hotline calls and limited capacity to address the needs of people experiencing a crisis or who have become involved in the criminal justice system.

Federal Recovery Act funds have been allocated to our system to expand certain services, but opportunities to use funds to address workforce challenges are limited, the funds are one-time only, and inflationary pressures and market competition create substantial challenges for Local MH/IDD Authorities that are not able to competitively hire Doctors, Nurses, Counselors, Social

Workers, and other Direct Care Staff needed to use these funds for mental health and IDD service provision.

Additionally, the system is currently engaged in early implementation stages of two new financing strategies (Directed Payment Program for Behavioral Health (DPP-BH) and Public Health Provider Charity Care Program (PHP-CCP)) to at least at some level replace the loss of DSRIP funds. While we remain hopeful these new strategies will largely sustain funds previously available through DSRIP, implementation is challenging and fully realizing funds to sustain service capacity will be a long-term process.

HHSC LAR Exceptional Item 2 requests \$440M for the biennium to address critical state agency workforce needs by providing resources to recruit and retain key staff positions which the agency is struggling to fill due to market competition and the effects of the pandemic. These same challenges are impacting community services and commensurate investments are needed to maintain access to care for the people served by Local MH/IDD Authorities.

A Maintenance of Critical Services Exceptional Item such as the one used by the Legislature in 2009, is needed now to address the impact of inflationary cost increases on operational capacity in the Local MH/IDD Authority System.

The following table reflects the funds necessary to address inflationary cost increases to stabilize the workforce for the Local MH/IDD Authority system of care:

Budget Strategies	Funds needed based on CPI calculation
IDD (I.1.3 & I.2.1)	\$17,810,859
AMH (D.2.1)	\$75,876,059
CMH (D.2.2)	\$19,307,913
MH Crisis & Community MH Grant (D.2.3 & D.2.6)	\$21,929,151
MH Community Hospital (G.2.2)	\$20,881,427

All together the items total \$155,805,409 for the biennium.

AGENDA ITEM NO. 01.07.23
Fiscal Reports

RECOMMENDATIONS FOR APPROVAL:

- Center's financial statement for the month(s) of November and December, 2022.
- Motion to Accept FY 23 Budget Adjustment.
- Motion to Accept Center's 1st Quarterly Investment Report.

Rationale:

- Review and take action to approve Center's financial statement for the month(s) of November and December, 2022.
- Review and take action to approve FY 23 Budget Adjustment.
- Review and take action to approve Center's 1st Quarterly Investment Report.

Lakes Regional Community Center
Financial Report
For the Month of November 2022

Erwin Hancock
Chief Financial Officer

January 4, 2023

**Lakes Regional Community Center
Financial Report Outline**

I. Financial Summary	Page 1
II. Balance Sheet	Page 2
III. Income Recap by Division	Page 3
Comparative Income Statement	Pages 4-5
Statement of Revenues & Expenditures	Page 6
IV. Related Data	Pages 7-8
V. Quarterly Investment Report	Page 9

Lakes Regional Community Center
 Financial Summary for the Month Ending November 30, 2022

Profit and Loss Summary

	Current Month	Year to Date
Revenues	\$3,332,666	\$10,150,164
Expenses	\$3,146,898	\$9,629,856
Net Income	\$185,768	\$520,308

Balance Sheet Summary

	Current YTD as of November 30, 2022	Last YTD as of November 30, 2021	Year to Year Change
Total Assets	\$36,516,624	\$32,903,120	\$ 3,613,504
Total Liabilities	\$7,564,033	\$7,759,152	\$ (195,119)
Fund Balance	\$28,952,591	\$25,143,968	\$ 3,808,623

Lakes Regional Community Center
Balance Sheet

	As of		As of		Net Change
	11/30/2022		11/30/2021		
Current Assets					
Cash	\$	18,151,096	\$	16,502,048	\$ 1,649,048
Accounts Receivable		5,193,719		4,575,017	618,702
Other Current Assets		1,786,053		1,037,964	748,089
Total Current Assets	\$	25,130,868	\$	22,115,029	\$ 3,015,839
Long-Term Assets					
Fixed Assets (net of depreciation)	\$	8,275,155	\$	7,843,054	\$ 432,101
Other Long-Term Assets		3,110,601		2,945,037	165,564
Total Long-Term Assets	\$	11,385,756	\$	10,788,091	\$ 597,665
Total Assets	\$	36,516,624	\$	32,903,120	\$ 3,613,504
Current Liabilities					
Accounts Payable	\$	1,041,758	\$	912,142	\$ 129,616
Accrued Expenses		1,202,910		763,388	\$439,522
Short-term Debt		2,208,764		3,138,585	(929,821)
Total Current Liabilities	\$	4,453,432	\$	4,814,115	\$ (360,683)
Long-term Debt	\$	3,110,601	\$	2,945,037	\$ 165,564
Total Long-Term Debt	\$	3,110,601	\$	2,945,037	\$ 165,564
Total Liabilities	\$	7,564,033	\$	7,759,152	\$ (195,119)
Investment in General Fund Assets	\$	8,275,155	\$	7,843,054	\$ 432,101
Fund Balance at Beginning of Year		20,677,436		17,300,914	3,376,522
Total Equities and other Credits	\$	28,952,591	\$	25,143,968	\$ 3,808,623
Total Liabilities, Equities and other Credits	\$	36,516,624	\$	32,903,120	\$ 3,613,504

Lakes Regional Community Center
Income Statement Recap by Division
As of November 30, 2022

<u>Division</u>	<u>Current Month</u>	<u>Year to Date</u>
MH	\$ 159,566	465,644
Mental Health First Aid & Outreach	(54)	343
Hospitality House	2,654	8,324
IDD	(25,984)	(22,880)
ECI	16,385	1,980
Administration	18,733	10,997
Expending Fundraising	(250)	(505)
Telemedicine Services (All locations)	2,006	4,876
Medical Prescriber Services	12,712	30,668
CCBHC/CMHC SAMSHA Grants	0	1,004
Collaborative Grant	0	22,162
Education Services Pittsburgh	0	0
House Bill 133	0	0
TANF Pandemic Emergency Assistance	0	(2,303)
Total Lakes	\$ 185,768	\$ 520,308

Lakes Regional Community Center
Comparative Income Statement for the Month ended November 30, 2022

	<u>11/30/2022</u>	<u>11/30/2021</u>	Variance	Var %
Revenues				
General Revenue IDD	\$207,874	\$242,933	(\$35,059)	-14%
General Revenue MH	\$694,842	\$696,484	(\$1,642)	0%
Early Childhood Intervention Revenue	\$128,512	\$71,288	\$57,224	80%
Charity Care Pool / DPP	\$518,395	\$568,585	(\$50,190)	-9%
NTBHA Revenue	\$218,657	\$209,199	\$9,458	5%
Medicaid Revenue	\$246,814	\$266,770	(\$19,956)	-7%
Medicare Revenue	\$8,001	\$2,296	\$5,705	248%
HCS Revenue	\$402,652	\$412,346	(\$9,694)	-2%
Managed Care Revenue	\$122,529	\$106,083	\$16,446	16%
Private Insurance	\$20,974	\$26,610	(\$5,636)	-21%
Client Fees	\$4,212	\$3,981	\$231	6%
Other Revenue	\$759,206	\$685,696	\$73,510	11%
Total Revenues	\$3,332,666	\$3,292,271	\$40,395	1%
Expenses				
Salaries and Wages	\$1,596,645	\$1,613,459	(\$16,814)	-1%
Employee Benefits	\$583,027	\$542,129	\$40,898	8%
Staff Training	\$4,477	\$4,251	\$226	5%
Furniture and Equipment	\$2,594	\$1,344	\$1,250	93%
Maintenance and Repairs	\$15,441	\$34,415	(\$18,974)	-55%
Utilities	\$13,110	\$28,133	(\$15,023)	-53%
Client Support	\$5,001	\$5,292	(\$291)	-6%
Supplies	\$33,171	\$26,234	\$6,937	26%
Vehicle Maintenance	\$6,185	\$3,275	\$2,910	89%
Insurance Costs	\$29,597	\$29,213	\$384	1%
Debt Service	\$30,125	\$27,801	\$2,324	8%
Other Expenses	\$827,525	\$839,705	(\$12,180)	-1%
Total Expenses	\$3,146,898	\$3,155,251	(\$8,353)	0%
Net Surplus/(Deficit)	\$185,768	\$137,020	\$48,748	36%

Lakes Regional Community Center
Comparative Income Statement for the period ended November 30, 2022

	YTD ended 11/30/2022	YTD ended 11/30/2021	Variance	Var %
Revenues				
General Revenue IDD	\$647,611	\$727,448	(\$79,837)	-11%
General Revenue MH	\$2,126,082	\$2,072,441	\$53,641	3%
Early Childhood Intervention Revenue	\$359,198	\$225,013	\$134,185	60%
Charity Care Pool / DPP	\$1,555,185	\$1,705,755	(\$150,570)	-9%
NTBHA Revenue	\$629,001	\$627,927	\$1,074	0%
Medicaid Revenue	\$785,908	\$799,173	(\$13,265)	-2%
Medicare Revenue	\$17,565	\$8,668	\$8,897	103%
HCS Revenue	\$1,240,254	\$1,233,708	\$6,546	1%
Managed Care Revenue	\$385,023	\$316,896	\$68,127	21%
Private Insurance	\$59,956	\$49,647	\$10,309	21%
Client Fees	\$9,739	\$9,416	\$323	3%
Other Revenue	\$2,334,641	\$1,879,038	\$455,603	24%
Total Revenues	\$10,150,164	\$9,655,130	\$495,034	5%
Expenses				
Salaries and Wages	\$4,877,303	\$4,782,123	\$95,180	2%
Employee Benefits	\$1,736,961	\$1,639,799	\$97,162	6%
Staff Training	\$15,862	\$13,466	\$2,396	18%
Furniture and Equipment	\$34,574	\$9,893	\$24,681	249%
Maintenance and Repairs	\$60,647	\$92,596	(\$31,949)	-35%
Utilities	\$95,704	\$91,705	\$3,999	4%
Client Support	\$13,685	\$15,929	(\$2,244)	-14%
Supplies	\$86,743	\$74,170	\$12,573	17%
Vehicle Maintenance	\$17,834	\$13,108	\$4,726	36%
Insurance Costs	\$88,791	\$82,472	\$6,319	8%
Debt Service	\$90,376	\$83,404	\$6,972	8%
Other Expenses	\$2,511,376	\$2,377,445	\$133,931	6%
Total Expenses	\$9,629,856	\$9,276,110	\$353,746	4%
Net Surplus/(Deficit)	\$520,308	\$379,020	\$141,288	37%

**Lakes Regional Community Center
Statement of Revenues and Expenditures
For the Period Ending November 30, 2022**

Revenues	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Total
Local	\$ 76,524	\$ 91,481	\$ 100,322	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 270,326
Slate Programs	1,597,127	1,585,145	1,530,706										4,722,978
Federal Programs	1,433,799	1,968,603	1,453,039										4,485,441
Interest Income	17,435	25,039	29,944										72,417
North Texas BH Assoc	204,383	205,962	218,657										629,001
TOTAL REVENUES	\$ 3,331,268	\$ 3,489,229	\$ 3,332,666	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 10,156,164
Expenditures													
Current:	\$ 1,641,520	\$ 1,639,138	\$ 1,596,645	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 4,877,303
Salaries & Wages	585,619	\$568,314	583,027										1,796,961
Employee Benefits			3,930										19,636
Other Operating Expenses:			112,245										346,015
Client Respite	4,360	\$11,316	112,245										37,477
HCS Contract	110,953	\$122,817	10,912										1,070,136
Consult/Pro Svcs - External	9,716	\$16,849	354,040										20,585
Contracts with Other Orgs-Ext	395,847	\$6,458	7,143										28,294
ICF/MR Quality Assurance Fees	6,944	\$12,714	7,777										2,590
TX-HM, Contracts	7,804	\$768	671										15,862
Contracted Lab Services	1,152	\$6,056	4,477										21,651
Staff Development/Training	5,329	\$12,794	4,651										58,710
Non-Clinical Contracts with Others	4,207	\$18,337	23,763										20,662
Pharmaceuticals/Supplies	16,560	\$5,951	8,343										4,500
Atypical Meds	6,368	\$0	1,500										131,096
Allylcat Program/Filling Fees	3,000	\$57,447	49,129										96,743
Patient Asst Program/Filling Fees	24,460	\$32,890	33,171										19,136
Training and Travel	20,692	\$7,692	0										8,650
Consumable Supplies	11,444	\$8,000	0										43,684
Building Capital Outlay	680	\$14,435	14,435										25,924
Furniture/Equipment over \$5,000	14,825	\$17,401	2,594										25,354
Computer Capital Outlay	5,929	\$9,052	13,283										35,034
Furniture/Equipment under \$5,000	3,019	\$8,603	6,561										56,791
Copier Equipment Rental	18,870	\$28,550	13,005										39,695
Computer Equipment Under \$5,000	15,236	\$13,280	14,003										1,548
Other Monthly Expenses	12,413	\$120,069	118,728										361,661
Computer Software Support Fees		\$5,224	6,185										17,834
Computer Software Fees for HR System		\$8,669	8,202										26,407
Building Rent, Repair, Maintenance	122,834	\$32,493	13,110										95,704
Salaries	6,425	\$28,147	25,968										70,965
Vehicle Operating Expense	9,536	\$7,455	13,929										28,839
Vehicle Fuel Costs	56,101	\$5,000	2,500										7,500
Non-Client Utilities	16,850	\$29,597	29,597										88,791
Telecommunications	7,455	\$4,964	5,001										13,685
Data Connected/Internet Access		\$9,722	4,906										22,902
Crisis Hotline Answering Svc	29,597	\$5,272	5,566										16,179
Insurance	3,731	\$30,125	30,125										90,376
Client Support Costs	3,731	\$9,890	4,945										14,835
Client Reimbursable Services	8,275	\$242	320										1,015
NTBHA Supported Housing	5,351	\$700	755										700
Debt Service	30,125	\$700	320										700
DPP BHS Prem Tax Risk Admin		\$700	250										755
COVID-19 Expenses	452	\$250	250										1,900
ECI Client Support Costs		\$250	639										35,820
Expiring Fund Raising Funds	255	\$1,262	10,064										3,015,952
LRM/MRC Board Expenses	9,366	\$16,390	10,064										
Service Costs Unallowable		\$1,087,077	967,226										
Total Other Operating Expenses	967,289	\$3,294,530	3,148,898										9,659,856
TOTAL EXPENDITURES	\$ 3,185,428	\$ 3,191,690	\$ 185,768	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 520,308

Excess (deficiency) of revenues over expenditures

Lakes Regional Community Center
 FY22 Aged Accounts Receivable
 NOVEMBER

Accounts Receivable Description	Amount	Current	30 Days	60 Days	90 Days	120 +
MAC Adm Claim	895,475.82	109,149	109,149	109,149	77,169	490,860
FY22 1st Qtr (Oct-Dec) - \$422,398 (paid)						
FY22 2nd Qtr (Jan-Mar) - \$381,216 (billed)						
FY22 3rd Qtr (Apr-Jun) - \$413,691 (billed)						
FY22 4th Qtr (Jul-Sep) - \$190,452 (accrual)						
NTBHA: \$3,060.85						
Substance Abuse - GVL	3,083.00	2,485	598	-	-	-
Substance Abuse - RWL	-	-	-	-	-	-
ACT - addtl billed svcs	-	-	-	-	-	-
Medicaid	303,151.14	234,277	9,665	6,851	8,346	44,013
Medicare **	3,376.71	3,187	13	177	-	-
Private Insurance **	12,468.62	11,676	664	92	38	-
Chip **	928.62	789	118	21	-	-
MANAGED CARE:						
Amerigroup	38,452.98	36,599.35	970.04	650	234	-
Superior (Cenpatico)	30,629.63	30,496	35	99	-	-
Optum	23,964.64	23,965	-	-	-	-
Cigna	133.33	86	14	33	-	-
Texas Childrens Plan	1,877.38	924	953	-	-	-
Beacon	14,258.08	11,035	3,134	20	70	-
Molina	25,372.34	25,372	-	-	-	-
Aetna Better Health	6,810.57	6,613	198	-	-	-
Texas Home Living - North	53,835.24	53,835	-	-	-	-
Texas Home Living - South	12,045.19	12,045	-	-	-	-
HCS - North	466,488.61	466,489	-	-	-	-
HCS - South	169,651.00	169,651	-	-	-	-
Reimbursable Svcs-TxHmL North & South	7,189.36	7,189	-	-	-	-
Reimbursable Svcs-HCS North	47,214.30	47,214	-	-	-	-
Reimbursable Svcs-HCS South	3,239.08	3,239	-	-	-	-
HCS Rm/Brd	-	-	-	-	-	-
ICF Residential Homes	185,027.51	139,347	-	10,293	5,225	30,162
ARPA - HCS & TxHmL	85,382.00	-	61,073	24,309	-	-
Block Grant/TANF-Title XX Gen Revenue	71,098.17	23,702	23,702	23,694	-	-
BG/TANF PEA	-	-	-	-	-	-
Block Grant Supp Housing	-	-	-	-	-	-
ISP Crisis Counseling FEMA Grant	-	-	-	-	-	-
CMHC Samsha Grant (798) 1370-6600	175,547.13	87,641	-	-	87,906	-
CCBHC Samsha Grant (799) 1370-6500	45,198.93	45,199	-	-	-	-
MCOT-Hotline ARPA	14,822.62	4,409	3,954	-	6,459	-
GR HB133-Outpatient Cap Activity	17,806.32	8,882	8,924	-	-	-
Supported Employment	-	-	-	-	-	-
Day Hab Billings (Private Providers)	29,245.12	13,338	7,536	4,190	4,153	28
1048 IDD Billed Svcs	10,000.13	5,080	4,920	-	-	-
ECI Grant Revenue	261,027.72	90,279.73	67,466.20	103,282	-	-
ECI Respite	1,120.00	-	700.00	-	-	420
ECI TWC Grant	8,753.79	198.79	8,555	-	-	-
ECI ARPA Grant	10,490.05	6,128.15	4,362	-	-	-
ECI Priv Ins	12,787.55	5,601	3,895	2,319	691	281
ECI Medicaid	31,878.34	31,499	380	-	-	-
ECI Managed Care	39,936.64	31,285	2,192	617	386	5,456
ECI Chip	-	-	-	-	-	-
A/R Other Employees	-	-	-	-	-	-
A/R Employee Insurance (Cobra)	-	-	-	-	-	-
TCOOMMI GRANT	99,257.12	23,972	25,878	23,714	25,693	-
TDCJ Contract-Greenville	16,144.12	7,534	4,813	3,797	-	-
TDCJ - Sherman/Bonham/Paris	45,820.49	13,362	15,682	16,776	-	-

Accounts Receivable Description	Amount	Current	30 Days	60 Days	90 Days	120 +
Fannin County Drug Court	2,500.00	2,500	-	-	-	-
Grayson County Drug Court	-	-	-	-	-	-
Titus County Drug Court	1,000.00	1,000	-	-	-	-
DSHS Region 3	12,152.28	12,152	-	-	-	-
DSHS Region 4	10,938.53	10,939	-	-	-	-
DSHS MHFA Outreach	435.72	80	356	-	-	-
ICF Upper Payment Limit	195,311.58	32,536	32,536	32,536	30,895	66,809
SAC Prog -Hunt County	1,283.62	1,284	-	-	-	-
ECC - (Enhanced Comm Coord)	19,254.84	11,040	8,215	-	-	-
Pharmacy Rental Income	-	-	-	-	-	-
Comm Education (Curt Pitton)	9,702.50	4,523	5,180	-	-	-
balance due to rounding	0.10	0	-	-	-	-
1115 Walver Fed Share	-	-	-	-	-	-
CCP (Charity Care Pool)	1,555,185.00	518,395	518,395	518,395	-	-
Misc Revenue - 1370-1200 - \$104,964.99	-	-	-	-	-	-
**Spectrum/TW Book Credits - Grnvl	160.20	-	-	-	-	160
**FY22 Forfeiture Bal Due	28,636.73	28,637	-	-	-	-
**py adj - need to research for details	76,168.06	-	-	-	76,168	-
	-	-	-	-	-	-
	-	-	-	-	-	-

			GL bal	bal ck
FY23	Balance Due	5,193,718.55	5,193,718.55	-
	Oct Bal Due	4,460,510.52	733,208.03	
	Sep Bal Due	3,752,449.71	1,441,268.84	

	Aug Balance Due	3,724,670.95	1,469,047.60
	Jul Balance Due	8,960,681.77	(3,766,963.22)
	Jun Balance Due	6,824,810.71	(1,631,092.15)
	May Balance Due	5,828,909.26	(635,190.71)
	Apr Balance Due	5,718,056.03	(524,337.46)
	Mar Balance Due	368,835.76	4,824,882.79
	Feb Balance Due	1,035,815.44	4,157,903.11
	Jan Balance Due	3,503,057.43	1,690,661.12
	Dec Balance Due	5,195,181.23	(1,462.68)
	Nov Balance Due	4,575,016.72	618,701.83
	Oct Balance Due	3,695,473.34	1,498,245.21
FY22	Sep Balance Due	3,295,481.89	1,898,236.66

Lakes Regional Community Center
Financial Report
For the Month of December 2022

Erwin Hancock
Chief Financial Officer

January 19, 2023

**Lakes Regional Community Center
Financial Report Outline**

I. Financial Summary	Page 1
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Lakes Regional Community Center
 Financial Summary for the Month Ending December 31, 2022

Profit and Loss Summary

	Current Month	Year to Date
Revenues	\$3,680,716	\$13,830,879
Expenses	\$4,134,761	\$13,764,616
Net Income	(\$454,045)	\$66,263

Balance Sheet Summary

	Current YTD as of December 31, 2022	Last YTD as of December 31, 2021	Year to Year Change
Total Assets	\$39,018,702	\$35,098,474	\$ 3,920,228
Total Liabilities	\$10,520,156	\$9,785,049	\$ 735,107
Fund Balance	\$28,498,546	\$25,313,425	\$ 3,185,121

Lakes Regional Community Center
Balance Sheet

	As of 12/31/2022	As of 12/31/2021	Net Change
Current Assets			
Cash	\$ 20,228,167	\$ 17,660,547	\$ 2,567,620
Accounts Receivable	5,823,270	5,195,181	628,089
Other Current Assets	1,604,825	1,475,554	129,271
Total Current Assets	\$ 27,656,262	\$ 24,331,282	\$ 3,324,980
Long-Term Assets			
Fixed Assets (net of depreciation)	\$ 8,275,155	\$ 7,843,054	\$ 432,101
Other Long-Term Assets	3,087,285	2,924,138	163,147
Total Long-Term Assets	\$ 11,362,440	\$ 10,767,192	\$ 595,248
Total Assets	\$ 39,018,702	\$ 35,098,474	\$ 3,920,228
Current Liabilities			
Accounts Payable	\$ 971,026	\$ 712,101	\$ 258,925
Accrued Expenses	1,173,995	727,767	\$446,228
Short-term Debt	5,287,850	5,421,043	(133,193)
Total Current Liabilities	\$ 7,432,871	\$ 6,860,911	\$ 571,960
Long-term Debt	\$ 3,087,285	\$ 2,924,138	\$ 163,147
Total Long-Term Debt	\$ 3,087,285	\$ 2,924,138	\$ 163,147
Total Liabilities	\$ 10,520,156	\$ 9,785,049	\$ 735,107
Investment In General Fund Assets	\$ 8,275,155	\$ 7,843,054	\$ 432,101
Fund Balance at Beginning of Year	20,223,391	17,470,371	2,753,020
Total Equities and other Credits	\$ 28,498,546	\$ 25,313,425	\$ 3,185,121
Total Liabilities, Equities and other Credits	\$ 39,018,702	\$ 35,098,474	\$ 3,920,228

Lakes Regional Community Center
Income Statement Recap by Division
As of December 31, 2022

<u>Division</u>	<u>Current Month</u>	<u>Year to Date</u>
MH	\$ (76,277)	389,367
Mental Health First Aid & Outreach	(205)	138
Hospitality House	995	9,319
IDD	(331,451)	(354,332)
ECI	(3,479)	(1,500)
Administration	6,867	17,865
Expending Fundraising	1,000	495
Telemedicine Services (All locations)	214	5,091
Medical Prescriber Services	(47,770)	(17,103)
CCBHC/CMHC SAMSHA Grants	0	1,004
Collaborative Grant	0	22,162
Education Services Pittsburgh	0	0
House Bill 133	(3,938)	(3,938)
TANF Pandemic Emergency Assistance	0	(2,303)
Total Lakes	\$ (454,045)	\$ 66,263

Lakes Regional Community Center
Comparative Income Statement for the Month ended December 31, 2022

		<u>12/31/2022</u>	<u>12/31/2021</u>	Variance	Var %
Revenues					
General Revenue IDD		\$224,878	\$227,887	(\$3,009)	-1%
General Revenue MH		\$708,943	\$714,979	(\$6,036)	-1%
Early Childhood Intervention Revenue		\$197,116	\$74,740	\$122,376	164%
Charity Care Pool / DPP	note1	\$736,659	\$568,585	\$168,074	30%
NTBHA Revenue		\$205,622	\$212,213	(\$6,591)	-3%
Medicaid Revenue		\$259,210	\$261,388	(\$2,178)	-1%
Medicare Revenue		\$7,203	\$8,470	(\$1,267)	-15%
HCS Revenue		\$439,260	\$437,234	\$2,026	0%
Managed Care Revenue		\$124,753	\$106,610	\$18,143	17%
Private Insurance		\$20,120	\$13,458	\$6,662	50%
Client Fees		\$5,470	\$7,294	(\$1,824)	-25%
Other Revenue		\$751,484	\$733,413	\$18,071	2%
Total Revenues		\$3,680,716	\$3,366,271	\$314,445	9%
Expenses					
Salaries and Wages	note2	\$2,424,337	\$1,601,825	\$822,512	51%
Employee Benefits	note2	\$668,705	\$540,076	\$128,629	24%
Staff Training		\$4,155	\$7,979	(\$3,824)	-48%
Furniture and Equipment		\$11,580	\$2,519	\$9,061	360%
Maintenance and Repairs		\$18,803	\$29,847	(\$11,044)	-37%
Utilities		\$50,136	\$32,045	\$18,091	56%
Client Support		\$371	\$4,987	(\$4,616)	-93%
Supplies		\$31,319	\$27,736	\$3,583	13%
Vehicle Maintenance		\$2,678	\$3,647	(\$969)	-27%
Insurance Costs		\$31,243	\$26,629	\$4,614	17%
Debt Service		\$30,125	\$27,801	\$2,324	8%
Other Expenses		\$861,310	\$891,723	(\$30,413)	-3%
Total Expenses		\$4,134,761	\$3,196,814	\$937,947	29%
Net Surplus/(Deficit)	note1 & 2	(\$454,045)	\$169,457	(\$623,502)	-368%

note1 Current Year includes DPP Revenue which also included amounts due from Sept through Nov. Prior Year column is 1115b Waiver

note2 Includes three (3) payroll periods, due to bi-weekly payroll schedule - Additional Salaries = \$813,106; Benefits = \$85,400

Lakes Regional Community Center
Comparative Income Statement for the period ended December 31, 2022

	YTD ended 12/31/2022	YTD ended 12/31/2021	Variance	Var %
Revenues				
General Revenue IDD	\$897,252	\$955,335	(\$58,083)	-6%
General Revenue MH	\$2,810,263	\$2,787,420	\$22,843	1%
Early Childhood Intervention Revenue	\$556,314	\$299,754	\$256,560	86%
Charity Care Pool / DPP	note1 \$2,545,757	\$2,274,340	\$271,417	12%
NTBHA Revenue	\$834,623	\$840,140	(\$5,517)	-1%
Medicaid Revenue	\$1,045,118	\$1,060,561	(\$15,443)	-1%
Medicare Revenue	\$24,768	\$17,139	\$7,629	45%
HCS Revenue	\$1,679,514	\$1,670,942	\$8,572	1%
Managed Care Revenue	\$509,775	\$423,506	\$86,269	20%
Private Insurance	\$80,075	\$63,105	\$16,970	27%
Client Fees	\$15,209	\$16,710	(\$1,501)	-9%
Other Revenue	\$2,832,211	\$2,612,451	\$219,760	8%
Total Revenues	\$13,830,879	\$13,021,403	\$809,476	6%
Expenses				
Salaries and Wages	\$7,301,640	\$6,383,948	\$917,692	14%
Employee Benefits	\$2,405,666	\$2,179,875	\$225,791	10%
Staff Training	\$20,016	\$21,445	(\$1,429)	-7%
Furniture and Equipment	\$46,154	\$12,412	\$33,742	272%
Maintenance and Repairs	\$79,450	\$122,442	(\$42,992)	-35%
Utilities	\$145,840	\$123,749	\$22,091	18%
Client Support	\$14,056	\$20,916	(\$6,860)	-33%
Supplies	\$118,063	\$101,906	\$16,157	16%
Vehicle Maintenance	\$20,511	\$16,756	\$3,755	22%
Insurance Costs	\$120,033	\$109,101	\$10,932	10%
Debt Service	\$120,502	\$111,206	\$9,296	8%
Other Expenses	\$3,372,686	\$3,269,169	\$103,517	3%
Total Expenses	\$13,764,616	\$12,472,925	\$1,291,691	10%
Net Surplus/(Deficit)	\$66,263	\$548,478	(\$482,215)	-88%

note1 Current Year includes DPP revenue; Prior Year column is 1115B Waiver

Lakes Regional Community Center
Statement of Revenues and Expenditures
For the Period Ending December 31, 2022

Revenues	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Total
Local	\$ 76,524	\$ 91,481	\$ 100,322	\$ 66,640	\$	\$	\$	\$	\$	\$	\$	\$	\$ 336,966
State Programs	1,597,127	1,595,145	1,530,706	1,611,190									6,334,168
Federal Programs	1,433,759	1,568,603	1,453,039	1,759,343									6,214,784
Interest Income	17,435	25,039	29,944	37,921									110,338
North Texas BH Assoc	204,383	205,962	218,057	205,622									834,623
TOTAL REVENUES	\$ 3,331,268	\$ 3,486,228	\$ 3,332,666	\$ 3,680,716	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,830,879

Expenditures	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Total
Current:	\$ 1,641,520	\$ 1,639,138	\$ 1,596,645	\$ 2,424,337	\$	\$	\$	\$	\$	\$	\$	\$	\$ 7,301,640
Salaries & Wages	585,619	568,314	583,027	688,705									2,406,666
Employee Benefits													24,262
Other Operating Expenses:													464,764
Client Respite	4,390	11,316	3,930	4,646									50,615
HCS Contract	110,953	122,817	112,245	118,749									464,764
Consult/Pro Svcs - External	9,716	16,849	10,912	13,138									50,615
Contracts with Other Orgs-Ext	359,947	359,149	354,040	415,934									1,486,070
ICF/MR Quality Assurance Fees	6,944	6,498	7,143	7,252									27,838
TXHML Contracts	7,604	12,714	7,777	8,311									36,605
Contracted Lab Services	1,152	768	671	1,741									4,331
Staff Development/Training	5,329	6,056	4,477	4,155									20,016
Non-Clinical Contracts with Others	4,207	12,794	4,651	5,863									27,514
Pharmaceuticals/Supplies	16,590	18,337	23,783	6,327									65,037
Atypical Meds	6,368	5,951	8,343	1,928									22,590
Patient Asst Program/Filling Fees	3,000	0	1,500	1,500									6,000
Training and Travel	24,460	57,447	49,129	29,327									160,363
Consumable Supplies	20,692	32,680	33,171	31,319									118,063
Building Capital Outlay	11,444	7,692	0	15,234									34,370
Furniture/Equipment over \$5,000	650	8,000	0	6,598									15,248
Computer Capital Outlay	14,825	14,435	14,435	14,435									58,128
Furniture/Equipment under \$5,000	5,929	17,401	2,594	4,962									30,905
Copier Equipment Rental	3,019	9,052	13,283	9,732									35,095
Computer Equipment Under \$5,000	18,870	9,603	6,561	4,764									39,798
Other Monthly Expenses	15,236	28,550	13,005	6,862									63,674
Computer Software Support Fees	12,413	13,280	14,003	15,373									55,067
Computer Software Fees for HR System			1,548										1,548
Building Rent, Repair, Maintenance	122,634	120,099	118,728	125,614									487,275
Vehicle Operating Expense	6,425	5,224	6,185	2,678									20,511
Vehicle Fuel Costs	9,536	8,669	8,202	6,368									32,775
Non-Client Utilities	50,101	32,493	13,110	50,136									145,840
Telecommunications	16,850	28,147	25,968	28,543									99,508
Data Commed/Internet Access	7,455	7,455	13,929	7,755									36,584
Crisis Hotline Answering Svc		5,000	2,500	2,500									10,000
Insurance	29,597	29,597	29,597	31,243									120,033
Client Support Costs	3,731	4,954	5,001	371									14,056
Client Reimbursable Services	8,275	9,722	4,906	1,565									24,467
NTBHA Supported Housing	5,351	5,272	5,556	5,063									21,241
Debt Service	30,125	30,125	30,125	30,125									120,502
DPP BHS Prem Tax Risk Admin		9,890	4,945	4,945									19,779
COVID-19 Expenses	452	242	320	4,663									5,678
ECI Client Support Costs		700	250	420									1,120
Expanding Fund Raising Funds	255	1,262	639	0									2,150
LRM/MRC Board Expenses	9,366	16,360	10,064	11,293									47,113
Service Costs Unallowable	961,269	1,087,077	967,226	1,041,719									4,057,311
Total Other Operating Expenses	3,188,428	3,294,530	3,146,898	4,134,761									13,764,616
TOTAL EXPENDITURES	\$ 142,841	\$ 191,699	\$ 185,768	\$ (454,045)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 66,263
Excess (deficiency) of revenues over expenditures													

note1 includes three (3) payroll periods, due to bi-weekly payroll schedule - Additional Salaries = \$813,106; Benefits = \$95,400
note2 increase due to additional payroll expenses for December

Lakes Regional Community Center
FY22 Aged Accounts Receivable

DECEMBER

Accounts Receivable Description	GL A/R Balance	Dec Current	Nov 30 Days	Oct 60 Days	Sep 90 Days	Aug & prior 120 +
MAC Adm Claim	1,004,624.82	109,149	109,149	109,149	77,169	600,009
FY22 2nd Qtr (Jan-Mar) - \$381,216 (billed)						
FY22 3rd Qtr (Apr-Jun) - \$413,691 (billed)						
FY22 4th Qtr (Jul-Sep) - \$209,718 (accrual)						
<u>NTBHA: \$3,060.85</u>						
Substance Abuse - GVL	2,261.86	2,262	-	-	-	-
Substance Abuse - RWL	-	-	-	-	-	-
ACT - add'l billed svcs	-	-	-	-	-	-
Medicaid	318,648.89	242,307	7,807	9,387	6,811	52,336
Medicare **	3,680.56	2,821	670	13	177	-
Private Insurance **	12,551.64	9,440	3,030	82	-	-
Chip **	324.39	288	36	-	-	-
<u>MANAGED CARE:</u>						
Amerigroup	33,478.53	32,653.62	475.89	91	24	234
Superior (Cenpatico)	30,632.12	29,676	902	35	20	-
Optum	22,980.13	20,544	2,416	-	-	-
Cigna	166.69	33	86	14	33	-
Texas Childrens Plan	1,575.46	498	124	953	-	-
Beacon	11,268.86	10,742	142	365	20	-
Molina	24,255.93	24,048	208	-	-	-
Aetna Better Health	8,510.40	3,367	5,081	62	-	-
Texas Home Living - North	47,721.97	17,049	11,085	19,588	-	-
Texas Home Living - South	11,946.91	2,362	1,509	8,076	-	-
HCS - North	535,306.89	311,005	2,073	222,228	-	-
HCS - South	181,327.47	87,381	9	93,938	-	-
Reimbursable Svcs-TxHmL North & South	5,813.09	5,813	-	-	-	-
Reimbursable Svcs-HCS North	43,401.73	43,402	-	-	-	-
Reimbursable Svcs-HCS South	2,344.12	2,344	-	-	-	-
HCS Rm/Brd	-	-	-	-	-	-
ICF Residential Homes	185,493.18	131,863	-	-	12,768	40,862
ARPA - HCS & TxHmL	73,876.55	-	61,073	12,803	-	-
Block Grant/TANF-Title XX Gen Revenue	23,891.83	23,692	-	-	-	-
BG/TANF PFAF	-	-	-	-	-	-
Block Grant Supp Housing	-	-	-	-	-	-
ISP Crisis Counseling FEMA Grant	-	-	-	-	-	-
CMHC Samsha Grant (798) 1370-6600	163,811.49	163,811	-	-	-	-
CCBHC Samsha Grant (799) 1370-6500	103,487.44	103,487	-	-	-	-
MCOT-Hotline ARPA	21,082.45	6,260	4,409	3,954	-	6,459
GR HB133-Outpatient Cap Activity	31,038.91	13,233	8,882	8,924	-	-
Supported Employment	-	-	-	-	-	-
Day Hab Billings (Private Providers)	24,070.78	12,585	6,595	3,358	950	583
1048 IDD Billed Svcs	9,200.26	4,120	5,080	-	-	-
ECI Grant Revenue	231,544.02	141,264.29	90,279.73	-	-	-
ECI Respite	420.00	420	0.00	-	-	-
ECI TWC Grant	8,853.19	99.40	8,754	-	-	-
ECI ARPA Grant	14,411.33	8,283.18	6,128	-	-	-
ECI Priv Ins	17,799.79	8,411	2,864	3,795	1,832	897
ECI Medicaid	29,885.67	29,378	128	380	-	-
ECI Managed Care	56,266.39	45,560	2,546	1,661	766	5,733
ECI Chip	-	-	-	-	-	-
A/R Other Employees	-	-	-	-	-	-
A/R Employee Insurance (Cobra)	-	-	-	-	-	-
TCCOOMMI GRANT	97,063.92	23,500	23,972	25,878	23,714	-
TDCJ Contract-Greenville	20,711.97	4,568	7,534	4,813	3,797	-
TDCJ - Sherman/Bonham/Paris	59,743.75	13,923	13,362	15,682	16,776	-
Fannin County Drug Court	2,500.00	2,500	-	-	-	-

Accounts Receivable Description	GL A/R Balance	Dec Current	Nov 30 Days	Oct 60 Days	Sep 90 Days	Aug & prior 120 +
Grayson County Drug Court	-	-	-	-	-	-
Titus County Drug Court	1,000.00	1,000	-	-	-	-
DSHS Region 3	9,032.72	9,033	-	-	-	-
DSHS Region 4	12,232.96	12,233	-	-	-	-
DSHS MHFA Outreach	5,784.59	5,349	80	356	-	-
ICF Upper Payment Limit	97,608.00	32,536	32,536	32,536	-	-
SAC Prog -Hunt County	907.36	907	-	-	-	-
ECC - (Enhanced Comm Coord)	19,323.41	8,249	11,074	-	-	-
Pharmacy Rental Income	-	-	-	-	-	-
Comm Education (Curt Pitton)	9,047.00	4,525	4,523	-	-	-
balance due to rounding	-	-	-	-	-	-
1115 Waiver Fed Share	-	-	-	-	-	-
CCP (Charity Care Pool)	2,073,580.00	518,395	518,395	518,395	518,395	-
Misc Revenue - 1370-1200 - \$105,653.15	-	-	-	-	-	-
**Spectrum/TW Book Credits - Grnvl	160.20	-	-	-	-	160
**FY22 Forfeiture Bal Due	28,636.73	28,637	-	-	-	-
**py adj - need to research for details	75,959.79	-	-	-	76,168	-
**UKG 12/16 void & reenter	896.53	897	-	-	-	-
	-	-	-	-	-	-

FY23	Balance Due	GL bal	bal ck
	5,811,923.67	5,811,923.67	-
	Nov Bal Due	5,193,718.55	618,205.12
	Oct Bal Due	708,060.81	5,103,862.86
	Sep Bal Due	3,752,449.71	2,059,473.96

	Aug Balance Due	3,724,670.95	2,087,252.72
	Jul Balance Due	6,960,681.77	(3,148,758.10)
	Jun Balance Due	6,824,810.71	(1,012,887.04)
	May Balance Due	5,828,909.26	(16,965.59)
	Apr Balance Due	5,718,056.03	93,867.64
	Mar Balance Due	368,835.76	5,443,087.91
	Feb Balance Due	1,035,815.44	4,776,108.23
	Jan Balance Due	3,503,057.43	2,308,866.24
	Dec Balance Due	5,195,181.23	616,742.44
	Nov Balance Due	4,575,016.72	1,236,906.95
	Oct Balance Due	3,695,473.34	2,116,450.33
FY22	Sep Balance Due	3,295,481.89	2,516,441.78

**LAKES REGIONAL COMMUNITY CENTER
BUDGET HIGHLIGHTS**

FY2023 \$42,105,467
FY2022 \$42,058,213
FY2021 \$40,909,141

REVENUES

GENERAL REVENUE - based on the DADS and DSHS GR allocations

1115 WAIVER - Program ended in FY2022.

CHARITY CARE POOL - Based on 6 month estimated payment amount of \$6,100,000; actual payment for 12 months should increase

DSRIP DIRECT PAYMENT PLAN - Based on amounts received thru July 2022 for Component 1; nothing included for Component 2

SAMHSA FEDERAL GRANTS - CMHC for 2nd year + 25% carryover from FY22 and expected CCBHC grant renewal to start October 01, 2022.

NorthTexas Beh Health - Based on current contract amounts - new contract to executed

EI Grant - per submitted FY23 approved budget

TDCI - Current contract has a 2% rate increase; amounts based on contract slots/rates

DSHS Substance Use - includes additional \$100K awarded for Reg 3 and Reg 4 in FY2023

Medicaid, MCO, Medicare - based on annualized July 2022 totals

Medicaid ADM Claiming = based on last 4 qtrly invoices

HCS, TXHML, ICF based on LOC/LON of each individual X services they are receiving.

OPERATING EXPENSES

BUDGETED POSITIONS	FTE	AMOUNT
FY23	416	\$20,977,568
FY22	432	\$20,341,175
FY21	440	\$19,641,852 includes 17 new CCBHC positions
EMPLOYEE BENEFITS		AMOUNT
FY23		\$7,275,682
FY22		\$7,792,402
FY21		\$6,927,739
CONTRACTED SERVICES for FY22		AMOUNT
Hospitality House		\$3,558,396
HCS/Foster Care		\$1,386,010
Purchased Psych Bed Days		\$900,000
TXHML Contracts		\$121,980
Non-Clinical Contracts		\$77,804
Medications/PAP		\$339,240
Client Respite		\$90,191
Professional Svcs/Other Contracts		\$292,676
FY23 CONTRACTS TOTAL		\$6,766,297
FY22 CONTRACTS TOTAL		\$6,824,978
FY21 CONTRACTS TOTAL		\$6,753,729
CAPITAL EXPENDITURES for FY23		
Computer Capital Outlay		\$151,649
Electronic Health Record update		\$0
Renovations to Group Homes		\$60,000
Purchase 3 lots/parking lot improvements, Paris		\$24,000
Purchase/install playground equip, Rockwall		\$0
Replace 6 new vehicles		\$162,000
TOTAL		\$397,649

LAKES REGIONAL COMMUNITY CENTER

DESCRIPTION	AUDITED ACTUAL	ESTIMATED BUDGET	BOARD APPROVED AUGUST	Recommended	Amended Budget
	FY2021	FY2022	FY2023	FY2023	FY2023
REVENUE ACCOUNTS:					
4020 HCS REVENUE - ROOM AND BOARD	\$ 298,878	\$ 308,004.00	\$ 304,147.00		\$ 304,147.00
4040 COUNTY REVENUE	\$ 42,047	\$ 46,680.00	\$ 43,482.00		\$ 43,482.00
4045 COMMUNITY EDUCATION	\$ 71,637	\$ 72,000.00	\$ 70,500.00		\$ 70,500.00
4046 HUNT COUNTY COURT SERVICES	\$ 20,624	\$ 17,376.00	\$ 21,000.00		\$ 21,000.00
4048 NTBHA PHARMACY SPACE RENTAL INCOME	\$ 30,000	\$ 30,000.00	\$ 30,000.00		\$ 30,000.00
4060 INTEREST INCOME	\$ 33,953	\$ 30,462.00	\$ 40,783.00		\$ 40,783.00
4070 IN-KIND CONTRIBUTIONS	\$ 75,374				\$ -
4080 MISCELLANEOUS REVENUE	\$ 758,379	\$ 578,046.00	\$ 500.00	\$ (103.00)	\$ 397.00
4082 ISIP CRISIS COUNSELING FEMA GRANT	\$ 12,927				\$ -
4084 ARPA FUNDS			\$ 150,000.00		\$ 150,000.00
4088 ARC FUNDS			\$ 15,000.00		\$ 15,000.00
4090 CONTRIBUTIONS	\$ 10,895	\$ 3,492.00	\$ 10,600.00		\$ 10,600.00
4092 RED RIVER CONTRIBUTIONS	\$ 3,934				\$ -
4099 FUND RAISING REVENUES	\$ 4,776				\$ -
4109 GENERAL REVENUE - MH PRIVATE BEDS	\$ 589,516	\$ 589,516.00	\$ 1,000,000.00		\$ 1,000,000.00
4110 GENERAL REVENUE - MENTAL	\$ 3,344,261	\$ 3,348,456.00	\$ 3,344,261.00		\$ 3,344,261.00
4111 GENERAL REVENUE - MH CRI	\$ 360,547	\$ 360,547.00	\$ 360,552.00		\$ 360,552.00
4112 HOSPITALITY HOUSE FUNDING	\$ 3,650,472	\$ 3,650,472.00	\$ 3,650,472.00		\$ 3,650,472.00
4115 GENERAL REVENUE IDD	\$ 1,949,990	\$ 1,970,090.00	\$ 1,674,577.00	\$ 295,511.00	\$ 1,970,088.00
4118 GR MH EDUCATION SERVICE CENTER	\$ 27,191	\$ 115,000.00	\$ 115,000.00		\$ 115,000.00
4122 GR- MH FIRST AID TRAINING	\$ 74,032	\$ 65,460.00	\$ 63,258.00		\$ 63,258.00
4128 GR IDD/MH LEARNING COLLABRATIVE	\$ 525,000	\$ 300,000.00	\$ 300,000.00		\$ 300,000.00
4133 GR HR-133 OUTPT CAPACITY EXPANSION FUNDS			\$ 69,642.00		\$ 69,642.00
4134 GR CRISIS/MCOT/HOTLINE AMENDMENT			\$ 38,541.00		\$ 38,541.00
4141 GR-IDD PERMANENCY PLANNING	\$ 24,730	\$ 24,730.00	\$ 21,021.00		\$ 21,021.00
4143 GR-IDD ENHANCED COMMUNITY	\$ 90,429	\$ 39,476.00	\$ 108,566.00		\$ 108,566.00
4146 GR-IDD CRISIS INTERVENTION	\$ 136,816	\$ 136,812.00	\$ 116,294.00		\$ 116,294.00
4147 IDD CRISIS RESPITE SERVICE	\$ 15,300	\$ 25,536.00	\$ 21,709.00		\$ 21,709.00
4170 ICFIDD RESIDENTIAL	\$ 1,540,123	\$ 1,594,011.00	\$ 1,512,071.00		\$ 1,512,071.00
4175 ICFIDD UPPER PAYMENT FUND	\$ 387,750	\$ 370,738.00	\$ 390,436.00		\$ 390,436.00
4180 HCS WAIVER	\$ 4,704,652	\$ 4,626,620.00	\$ 4,660,272.00		\$ 4,660,272.00
4185 HCS WAIVER - PREPAID CLIENT	\$ 69,707	\$ 47,800.00	\$ 92,526.00		\$ 92,526.00
4190 TXHML WAIVER - PREPAID CLIENT	\$ 17,619	\$ 21,600.00	\$ 17,243.00		\$ 17,243.00
4191 TXHML WAIVER - BILLED SERVICE	\$ 504,025	\$ 590,334.00	\$ 484,774.00		\$ 484,774.00
4210 CHILDREN'S HEALTH INSURANCE	\$ 27,778	\$ 34,072.00	\$ 57,115.00		\$ 57,115.00
4250 SALES TO STATE AGENCIES/TWC	\$ 17,925	\$ 14,928.00	\$ 5,000.00		\$ 5,000.00
4330 MEDICAID ADMIN CLAIMING	\$ 1,649,324	\$ 1,006,428.00	\$ 1,402,768.00	\$ 15,230.00	\$ 1,417,998.00
4350 MENTAL HEALTH BLOCK GRANT	\$ 172,874	\$ 173,583.00	\$ 173,586.00		\$ 173,586.00
4352 TANF AND TITLE XX BG FUNDS	\$ 165,456	\$ 165,449.00	\$ 165,456.00		\$ 165,456.00
4361 TCOOMMI CONTRACT	\$ 313,800	\$ 336,024.00	\$ 336,024.00		\$ 336,024.00
4380 EARLY CHILDHOOD INTERVENTION	\$ 1,138,675	\$ 1,267,982.00	\$ 1,291,498.00		\$ 1,291,498.00
4381 EARLY CHILDHOOD INTERVENTION	\$ 2,470		\$ -	\$ 1,837.00	\$ 1,837.00
4415 IDD DAY PROGRAMMING SERVICES	\$ 28,234	\$ 333,104.00	\$ 117,060.00		\$ 117,060.00
4418 CLIENT ABILITY TO PAY	\$ 45,667	\$ 52,448.00	\$ 59,789.00		\$ 59,789.00
4419 PRIVATE INSURANCE	\$ 98,039	\$ 90,936.00	\$ 172,602.00		\$ 172,602.00
4420 PRIVATE PAY CONTRACTS	\$ 577		\$ 7,658.00		\$ 7,658.00
4450 ECI MANAGED CARE	\$ 347,374	\$ 393,696.00	\$ 513,379.00		\$ 513,379.00
4507 DPP DIRECT PAYMENT PROGRAM	\$ -	\$ 771,804.00	\$ 852,976.00		\$ 852,976.00
4505 CHARITY CARE POOL PAYMENT PROGRAM			\$ 6,220,733.00		\$ 6,220,733.00
4509 1115 WAIVER - REGION 9	\$ 5,099,201	\$ 6,785,632.00	\$ -		\$ -
4600 PASRR SERVICES	\$ 107,550	\$ 96,000.00	\$ 75,092.00		\$ 75,092.00
4614 MEDICAID	\$ 3,468,166	\$ 4,154,763.00	\$ 3,504,532.00		\$ 3,504,532.00
4632 MEDICARE	\$ 36,425	\$ 71,334.00	\$ 51,202.00		\$ 51,202.00
4700 HHCS BILLING FOR FORM 1048	\$ 20,733	\$ 29,800.00	\$ 71,392.00		\$ 71,392.00
4730 NTBHA PREPAYMENT	\$ 1,953,800	\$ 1,926,480.00	\$ 1,926,480.00		\$ 1,926,480.00
4731 NTBHA ACT TEAM PREPAYMENT	\$ 389,700	\$ 396,000.00	\$ 396,000.00		\$ 396,000.00
4732 NTBHA ROCKWALL SUPPLEMENTAL	\$ 66,778	\$ -	\$ -		\$ -
4735 NTBHA COFFEEHOUSE PEER PROGRAM	\$ 89,999	\$ 90,000.00	\$ 90,000.00		\$ 90,000.00
4736 NTBHA SUBSTANCE USE SERVICES	\$ 31,695	\$ 52,000.00	\$ 60,000.00		\$ 60,000.00
4737 NTBHA SUPPORTED HOUSING	\$ 99,977	\$ 67,500.00	\$ 66,152.00		\$ 66,152.00
4798 SAMHSA CMHC GRANT			\$ 2,344,375.00		\$ 2,344,375.00
4799 SAMHSA CCBHC EXPANSION GRANT	\$ 1,241,449	\$ 2,377,920.00	\$ 1,000,000.00		\$ 1,000,000.00
4800 DSHS - BONHAM TRA SERVICES	\$ 110,486	\$ 132,000.00	\$ 125,000.00		\$ 125,000.00
4801 DSHS - SHERMAN TRA SERVICE	\$ 55,770	\$ 84,000.00	\$ 90,000.00		\$ 90,000.00
4804 DSHS RIDER 64 REGION 3	\$ 1,018	\$ 1,500.00	\$ -		\$ -
4805 TDCJ DWI BONHAM	\$ 307		\$ -		\$ -
4806 TDCJ-THERAP. COMMUNITY B	\$ 10,020	\$ 60,992.00	\$ 17,012.00		\$ 17,012.00
4808 TDCJ-SACP SVCS BONHAM	\$ 1,312	\$ -	\$ -		\$ -

LAKES REGIONAL COMMUNITY CENTER

DESCRIPTION	AUDITED ACTUAL	ESTIMATED BUDGET	BOARD APPROVED AUGUST	Recommended	Amended Budget
	FY2021	FY2022	FY2023	FY2023	FY2023
4810 TDCJ PHASE 1B BONHAM	\$ 125		\$ -		\$ -
4811 TDCJ-THERAP.COMMUNITY S	\$ 79,352	\$ 155,000.00	\$ 90,955.00		\$ 90,955.00
4362 SACP/TDCJ CONTRACT	\$ 78,062	\$ 108,000.00	\$ 64,351.00		\$ 64,351.00
4812 TDCJ-THERAP COMMUNITY C	\$ 13,150	\$ -	\$ 11,507.00		\$ 11,507.00
4813 TDCJ-SACP SHERMAN	\$ 10,727	\$ -	\$ -		\$ -
4817 TDCJ- THERAP COMM PARIS	\$ 77,814	\$ 170,000.00	\$ 112,026.00		\$ 112,026.00
4818 TDCJ-PHASE 1B PARIS	\$ 11,495	\$ -	\$ -		\$ -
4819 TDCJ-SACP PARIS	\$ 17,471	\$ -	\$ -		\$ -
4823 TITUS CO (MP) DRUG COURT	\$ 20,400	\$ 7,200.00	\$ 5,400.00		\$ 5,400.00
4840 FANNIN COUNTY DRUG COURT	\$ 24,000	\$ 24,000.00	\$ 30,000.00		\$ 30,000.00
4870 DSHS SUB ABUSE REG 4 TR	\$ 49,880	\$ 84,000.00	\$ 51,000.00		\$ 51,000.00
4871 DSHS SUB ABUSE REG 4 TRA	\$ 54,122	\$ 96,000.00	\$ 74,000.00		\$ 74,000.00
4872 DSHS SUB ABUSE REG 4 TRA	\$ 45,998	\$ 84,000.00	\$ 63,000.00		\$ 63,000.00
4873DSHS RIDER 64 REGION 4	\$ 196	\$ 480.00	\$ -		\$ -
4900 MANAGED CARE BILLED SERVICE	\$ 1,253,107	\$ 1,399,900.00	\$ 1,370,645.00		\$ 1,370,645.00
TOTAL REVENUES	\$ 37,904,062	\$ 42,058,213.00	\$ 41,792,992.00	\$ 312,475.00	\$ 42,105,467.00
EXPENSE ACCOUNTS:					
5000 SALARIES AND WAGES	\$ 16,503,920	\$ 20,341,175.00	\$ 20,977,568.00	\$ 10,316.00	\$ 20,987,884.00
5010 EMPLOYEE BENEFITS	\$ 5,695,595	\$ 7,792,402.00	\$ 7,275,682.00	\$ 82,059.00	\$ 7,357,741.00
5102 CLIENT RESPITE	\$ 86,459	\$ 98,516.00	\$ 233,952.00		\$ 233,952.00
5103 HCS CONTRACT	\$ 1,358,850	\$ 1,319,104.00	\$ 1,386,010.00		\$ 1,386,010.00
5104 PROF SVSC - EXTERNAL IND	\$ 130,256	\$ 538,044.00	\$ 292,676.00	\$ 101,615.00	\$ 394,291.00
5106 CONTRACTS-EXTERNAL ORGANIZATIO	\$ 4,424,710	\$ 4,198,941.00	\$ 4,933,406.00		\$ 4,933,406.00
5107 ICF/MR QUALITY ASSURANCE	\$ 83,811	\$ 96,000.00	\$ 83,810.00		\$ 83,810.00
5108 TXHML CONTRACTS	\$ 173,606	\$ 172,846.00	\$ 121,980.00		\$ 121,980.00
5110 LABORATORY SERVICES	\$ 15,021	\$ 11,700.00	\$ 14,088.00		\$ 14,088.00
5115 STAFF DEVELOPMENT/TRAINING	\$ 30,793	\$ 50,582.00	\$ 59,231.00		\$ 59,231.00
5120 NON-CLINICAL CONTRACTS-E	\$ 57,511	\$ 50,400.00	\$ 77,804.00		\$ 77,804.00
5130 PHARMACEUTICALS/SUPPLIES	\$ 281,980	\$ 318,308.00	\$ 263,308.00		\$ 263,308.00
5131 ATYPICAL MEDICATIONS	\$ 75,519	\$ 214,800.00	\$ 59,732.00		\$ 59,732.00
5135 PATIENT ASST PROGRAMS/FIL	\$ 18,000	\$ 24,000.00	\$ 16,200.00		\$ 16,200.00
5150 TRAVEL & TRAINING	\$ 246,878	\$ 380,776.00	\$ 330,580.00	\$ (25,580.00)	\$ 305,000.00
5160 CONSUMABLE SUPPLIES	\$ 317,791	\$ 462,042.00	\$ 344,720.00	\$ 29,850.00	\$ 374,570.00
5170 BUILDING CAPITAL OUTLAY	\$ 254,350	\$ 362,520.00	\$ 145,202.00		\$ 145,202.00
5175 FURNITURE/EQUIPMENT OVER	\$ 70,010	\$ 26,502.00	\$ 280,559.00		\$ 280,559.00
5177 COMPUTER CAPITAL OUTLAY	\$ 87,497	\$ 1,017,652.00	\$ 151,649.00		\$ 151,649.00
5180 FURNITURE/EQUIPMENT UNDER	\$ 59,708	\$ 35,402.00	\$ 145,810.00	\$ (12,328.00)	\$ 133,482.00
5181 COPIER EQUIPMENT RENTAL	\$ 117,791	\$ 144,176.00	\$ 138,862.00		\$ 138,862.00
5187 COMPUTER EQUIP/SUPPLIES	\$ 257,867	\$ 77,425.00	\$ 168,401.00	\$ 19,857.00	\$ 188,258.00
5190 OTHER MONTHLY EXPENSES	\$ 170,965	\$ 156,925.00	\$ 170,314.00		\$ 170,314.00
5191 COMPUTER SOFTWARE SUPPORT	\$ 94,419	\$ 65,208.00	\$ 134,640.00		\$ 134,640.00
5192 COMPUTER SOFTWARE FEES	\$ 80,881	\$ 128,232.00	\$ 21,997.00		\$ 21,997.00
5200 BUILDING RENT, REPAIR, MAINTEN	\$ 1,185,925	\$ 1,764,668.00	\$ 1,740,220.00	\$ 48,974.00	\$ 1,789,194.00
5201 BLDG RENT CHARGED TO OTHER	\$ -	\$ (16,608.00)	\$ -		\$ -
5205 VEHICLE OPERATING COSTS	\$ 49,496	\$ 32,008.00	\$ 46,476.00	\$ 18,923.00	\$ 65,399.00
5206 VEHICLE FUEL COSTS	\$ 48,290	\$ 84,908.00	\$ 94,566.00	\$ 12,873.00	\$ 107,439.00
5210 NON-CLIENT UTILITIES	\$ 335,912	\$ 470,699.00	\$ 386,679.00	\$ 41,672.00	\$ 428,351.00
5220 TELECOMMUNICATIONS	\$ 323,375	\$ 344,352.00	\$ 356,861.00	\$ (10,714.00)	\$ 346,147.00
5222 WIDE AREA NETWORK ACCESS	\$ 10,525	\$ 72,108.00	\$ 62,602.00		\$ 62,602.00
5225 CRISIS HOTLINE ANSWERING	\$ 31,000	\$ 42,000.00	\$ 30,000.00		\$ 30,000.00
5230 INSURANCE	\$ 321,703	\$ 376,344.00	\$ 334,340.00		\$ 334,340.00
5240 CLIENT SUPPORT COSTS	\$ 67,437	\$ 61,443.00	\$ 52,143.00		\$ 52,143.00
5242 CLIENT REIMBURSABLE SERVICES	\$ 88,707	\$ 65,000.00	\$ 105,942.00		\$ 105,942.00
5243 ECI CLIENT SUPPORT COSTS	\$ 3,595	\$ 6,672.00	\$ 5,689.00	\$ (3,852.00)	\$ 1,837.00
5244 NTBHA SUPPORTED HOUSING	\$ 79,867	\$ 78,000.00	\$ 66,990.00		\$ 66,990.00
5245 DEBT SERVICE	\$ 1,119,429	\$ 398,148.00	\$ 463,179.00		\$ 463,179.00
5246 INTEREST EXPENSE ON PPP LOAN	\$ (12,083)	\$ -	\$ -		\$ -
5300 COVID 19 EXPENSES	\$ 52,749	\$ 34,144.00	\$ 36,888.00		\$ 36,888.00
5283 DPP BHS EXPENSES		\$ 43,470.00	\$ 61,839.00		\$ 61,839.00
5405 EXPENDING FUND RAISING F	\$ 18,905				\$ -
5406 EXPENDING RED RIVER FUND	\$ 1,014				\$ -
5410 EXPENDING EMPOWERMENT GR	\$ 9,692	\$ 12,000.00	\$ 10,000.00		\$ 10,000.00
5500 PROGRAMMATIC INDIRECT	\$ (121,961)	\$ 12,592.00	\$ 1.00		\$ 1.00
5900 LRMHM RC BOARD EXPENSES	\$ 1,814	\$ 1,080.00	\$ 8,102.00		\$ 8,102.00
5905 SERVICE COSTS UNALLOWABLE	\$ 64,232	\$ 61,514.00	\$ 102,294.00	\$ (1,190.00)	\$ 101,104.00
5910 GENERAL ADMIN FEES	\$ 540,857	\$ 29,993.00	\$ -		\$ -
TOTAL EXPENSES	\$ 34,914,668	\$ 42,058,213.00	\$ 41,792,992.00	\$ 312,475.00	\$ 42,105,467.00